



Why Do We Need "Assurance?"

- Increasing reliance on 3rd party service providers
- Increasing risk presented by 3rd parties

Availability Risk Data Confidentiality Risk

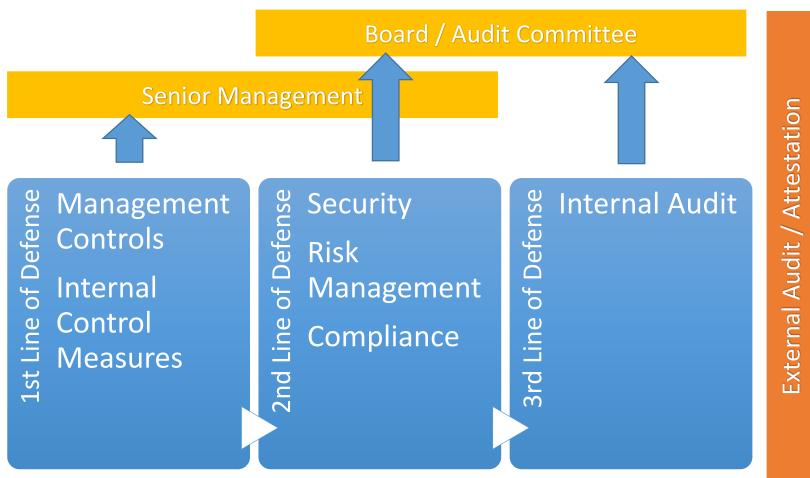
Strategic Risk Data Integrity Risk

Financial Risk Reputation Risk

- Verifiable, independent attestation that controls are:
 - Accurately represented
 - Appropriately designed for purpose
 - In place and operating effectively



Three Lines of Defense



Regulators / Legal



Third-Party Assurance Reporting







