

Housing Drives North Carolina: 2018 Investment and Impact Report North Carolina Housing Finance Agency Communications: Annual Reports

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North Carolina Housing Finance Agency Housing Drives North Carolina: 2018 Investment and Impact Report Communications Annual Report

The North Carolina Housing Finance Agency has deployed a four-page annual report—*Investment and Impact*—for the past decade to quickly engage an audience of legislators, elected officials, industry partners and housing advocates who don't have time for more than quick bites of information. This report has been an effective on-the-go marketing tool, easy to pull out on a construction site with a visiting elected official or in the halls of the legislature to quickly educate lawmakers between sessions.

While the report did its job of providing high-level impactful information, we were missing the opportunity to expand our message with this public. In addition, demographic changes in the audience meant that we couldn't tell our story in the same vehicle—we needed to use a different, more engaging and interactive platform to educate newer, younger lawmakers and elected officials about affordable housing's impact to showcase and solidify our brand with all audiences.

Enter <u>Housing Drives North Carolina</u>, an interactive microsite that illustrates all facets of how 2018 affordable housing investments in North Carolina are driving stability and success for individuals and families, better health and educational outcomes, neighborhood and community revitalization and growth for local and state economies. The result is a platform that demonstrates how affordable housing investments boost results far beyond homes and apartments and an experience that is continuing to generate buzz and better connect our audience to our story.

Situational Analysis

For years, our abbreviated annual report shared top-level accomplishments through brief snippets of text, infographics and photos. The report was extremely well-received by our state and federal legislators, who consistently told us they appreciated the report's brevity and uniqueness among the many other lengthier publications they received.

In 2015, 71% of our state legislators were born prior to 1964, an older demographic that preferred print documents over online information. At the same time, 59% of the state's population were Generation X and Millennials who preferred digital communications. The 2018 election resulted in 45 new legislators from the state's predominant generations, younger than the General Assembly's long-time average age and mostly unacquainted with our Agency and affordable housing's impact in the state.

Given that Baby Boomers still comprise at least half of the General Assembly, we didn't want to eliminate the printed report they preferred. But the shift in demographics would only increase going forward and meant we needed to innovate to reach and engage the new audience with our message. We determined the best approach would be a responsive microsite that showcased our accomplishments graphically and would allow us to share more extensive stories of our work and research about the benefits of affordable housing.

Planning

Our overall goal with the *Investment and Impact* report has always been to feature the previous year's work and position the Agency as a leading source of affordable housing financing, resources and information in North Carolina. With the same goal but an evolving audience, we set two objectives for our 2018 report:

• Create a thought-provoking, interactive online platform to complement our print piece, share our story and engage our target audience, securing visits from 25% of our normal print.

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audience—2,000 lawmakers, elected official, partners and housing advocates—in the first month after launch.

• Use the platform to increase traffic to our website and social media channels by 10% and secure 100 new followers on Facebook and Twitter in the first month after launch.

To meet our objectives, we crafted the following strategies as our roadmap to build the microsite, create collateral supporting material and invite users for a test drive:

- Focus on accomplishments and share stories of impact.
- Use photography, icons and graphics to share data and create a visual experience.
- Develop content for skimmers and for readers.
- Incorporate calls to action.
- Use marketing tactics to build excitement and launch the site.

Implementation and Promotion

Housing Drives North Carolina is a collaboration between our Agency, which crafted the content, and Brasco/// Marketing, a Raleigh firm that built the highway for our audience to navigate. We chose "Housing Drives…" as our theme because of housing's role as a driver for everything from the economy to health and education outcomes. Our strategies provided direction as we gathered research, talked to partners and consumers and analyzed and interpreted data to weave together the story of how our Agency invested state, federal and private funds to impact families, communities and the economy.

Focus on accomplishments and share stories of impact

We started by capturing our Agency's story in a video with our Executive Director that pops up early in the journey. Much of the video focuses on his pride with the Agency's disaster recovery work after two hurricanes hit our state and the inspiration derived from two families whose homes had finally been made whole. After the video, as the drive begins again, stories of other families and individuals positively impacted by the Agency's housing investments pop up along the way.

Use photography, icons and graphics to share data and create a visual experience

Colorful icons denote our production and accomplishment data while more extensive information is shared with road signs that appear as the drive continues. Photography visually shares our stories with images of the people our housing helps as well as the properties we have helped finance.

Develop content for skimmers and for readers

As the user drives through the site, top-level information is brief but impactful and details the success of the Agency and its partners. Users who want a deeper dive can click on "more" and "i" for specific impacts on North Carolinians and communities as well as research that connects housing investments with health care outcomes and cost savings, education outcomes and future achievements for children.

Incorporate calls to action (CTAs)

Expanding our message into a digital format isn't just about telling more, it's about *showing* more of the profound impact of housing investments. As users drive the site, they encounter CTAs that lead them to standalone pieces on our website that complement and supplement the "Housing Drives..." message. *Affordable Housing Benefits...* reports link housing to better health outcomes and cost savings, improved education outcomes and increased economic development and growth. *Program Impact Reports* drill

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down into our main housing activities—home ownership, rental housing, supportive housing, home rehabilitation and repair and rent assistance—with additional facts, numbers and research that highlight success.

Use marketing tactics to build excitement and launch site

- The Agency held its annual legislative breakfast two weeks before the launch of **Housing Drives North Carolina**. To spark legislator interest, we designed a placemat illustrating production and economic numbers and told them to be alert for more extensive information to come.
- We used the same approach with social media followers, publishing a countdown of graphics illuminating specific accomplishments with messages promoting **Housing Drives North Carolina**.
- When the site was close to complete, we held a rollout for our leadership team.
- Once the site was ready, we made it live and mailed the printed piece, which included a CTA to learn more at <u>2018.HousingBuildsNC.com</u> and a QR code for users who want to scan and go.
- A few days after this soft launch, we held two staff events, passing out the print piece and demonstrating a slow drive through the site to increase familiarity with all aspects. We issued an eblast to our partners, promoting the microsite, the print piece for those who wanted more copies and the collateral *Affordable Housing Benefits...* and *Program Impacts* pieces.
- After the launch, we sent weekly eblasts conveying different aspects of the microsite and deployed a social media campaign of informational posts to drive users to the site. We boosted one post per week to reach users beyond our followers to not only drive them to the microsite but to inspire them to follow the Agency and regularly engage with us on social media.

Cost for development of the microsite, video, and design, printing and mailing of the print piece was \$14,500, below some of the initial bids due to in-house creation of the collateral materials and filming for the video. We also expect to reuse the framework of the microsite which will decrease future costs.

Results

In the first month after **Housing Drives North Carolina** launched, 748 users visited the site, with 10% of those returning to drive through it again. This initial traffic surpassed our 25% goal, representing 35% of our print audience.

We also surpassed our objective of driving traffic to our website, specifically the research pages with the collateral material: visitors to those pages increased 60% in March 2019 over March 2018. In addition, our social media followers and engagement increased: Facebook followers increased 300% more than in an average month (200 versus an average of 50), and engagement on the platform (as measured by likes, shares and comments) was 30% higher than in the previous month. We also picked up more than three times as many Twitter followers as normal (33 versus an average of 10).

The Agency realized an unexpected benefit regarding reputation management. Our promotion of the microsite occurred immediately following the publication of a negative report on one of our programs, and this strategy refocused media and public interest on the Agency's accomplishments.

Housing Drives North Carolina provided our Agency with a new platform to tell the story of affordable housing success, connect with an evolving demographic of legislators and stakeholders and create a dynamic environment for raising awareness about our Agency's accomplishments and affordable housing's impact that may foster increased housing investments for North Carolina and its citizens.

Microsite home page



Video



2018 Investments



Information hover button

RENTERS





560

apartment homes for seniors

240

targeting persons with disabilities

When rent eats up most of a family's income, less is available for necessities such as nutritious food, transportation, child care and medical care. Affordable apartments give parents the financial room to invest in their children's development and education, and the results are higher math and reading scores that influence future success. In 2018, Hilma Greens opened with 64 family apartments in Tarboro, which lost housing from 2016 nature interaction and the future success.

Invest in their children, leading to better cognitive

includes 48 apartment homes. A 2014 Journal of Housing Conomics study shows that affordable housing costing 30 percent of household income leaves more income for families to

with increasing health care costs. In them to age in place at <u>Givens Gerb</u> including a VA hospital. rth Carolinians who may also be grappling uld afford and that offers services that enable urse, clinic and proximity to medical facilities,

Rent assistance for families who are homeless or food insecure improves health outcomes of vulnerable children and lowers public health care costs. (1) The Agency oversees the administration of Section 8 rent assistance contracts, helping roughly 25,000 low-income families per year. In addition, rent assistance partnerships with the NC Department of Health and Human Services (DHHS) helped 4,550 vulnerable North Carolinians in 2018. Transitions to Community Living Vouchers moved people with disabilities to independent apartments. The state's Key Rental Assistance helped low-income persons with disabilities and/or who are experiencing homelessness secure housing through the Targeting Program. Also a partnership between the Agency and DHHS, the Targeting Program requires that properties developed using the federal Low Income Housing Tax Credit (LIHTC) set aside between 10 percent and 20 percent of their units for eligible participants as identified by DHHS.

Learn more about the immediate and long-term impact of rental assistance.



Placemat



Countdown to release social media





Print piece



HOUSING DRIVES NORTH CAROLINA

The North Carolina Housing Finance Agency financed \$2 billion in real estate activity in 2018, an increase of 50 percent in just three years, and nearly 100 percent since 2014.



Cover



60

RODYDØ

R. Gene Davis, Jr., Chair

Inside

new down payment product

purchasing her first home at

the age of 72.

housing instability can bring.

roof and failing electrical

and HVAC systems

Program Impact Reports

2018 Supportive Housing

Immediate Results



Units

2018 Agency investments in supportive housing financed 905 units of quality, safe supportive housing for North Carolinians who are low-income with disabilities or who have special needs, such as survivors of domestic violence, veterans who are homeless or children aging out of foster care.

Thanks to the Targeting Program, a partnership between the Agency and the NC Department of Health and Human Services, 10-20% of Housing Credit apartments are set aside as permanent supportive housing for people with disabilities

2018 Affordable Mortgage Products



2018 Rehabilitation and Repair



A self-supporting public agency

Funding is available in all 100 counties. Additional funding was allocated for homeowners affected by Hurricane Matthew and other 2016 natural disasters. 470 single-family homes were in the repair pipeline.

costs

Long-Long-Term **2018 Rental Assistance Partnerships** 2018 Affordable Rental Housing Research shows perma Long-Term Outcomes Children of homeowners tend lowers public costs b math and reading scores, achieve Immediate Impacts homeless shelters, jails Immediate Impacts education and experience greater **All-Time Results** compared Affordable housing te rehab investments preserve existing homes The Targeting Program, a partnership between the Agency and the NC Department of Health and ts services decreased Medic 5,800 Supportive Housing Rental development funding awarded by the Agency in 2018 will Home ownership encourages pro nd apartments, not only boosting the value of Human Services (DHHS), makes 10-20% of rental apartment units developed with the federa who are elderly or hav produce 5,690 affordable apartments. Low-Income Housing Tax Credit available, or "targeted," to people with disabilities. Key Rental which leads to higher home values improved property but also property values of \$6,000 per year acco Assistance pays a portion of monthly rent for tenants living in certain Targeted Units, making the surrounding neighborhood.¹ also tend to be more civically enga Based on this figure, N these units truly affordable to people living on social security. 3,700 Targeted Units their homes longer, contributing to erty Program could save up to The construction of these apartments will support approximately 13,500 for every \$1 invester The Transitions to Community Living Voucher (TCLV) provides rent assistance to help eligible 6.800 Jobs jobs statewide Home modifications coupled with communitypeople with low incomes and disabilities transition out of group homes or other restrictive Home buyers purchasing throu -0 settings so that they may live independently in communities of their choice. TCIV is part of a based supportive services allow veterans. In addition to saving p programs are required to take ho \$40 Million in Tax Revenue broader program called the Transitions to Community Living Initiative, a partnership between seniors and people with disabilities to stay in supportive housing prog classes and counseling. Pre-purch State and local economies will benefit from an influx of \$39.9 million DHHS and the state's network of mental health management organizations. their homes, saving households and Medicaid into the commun and counseling have been shown to in tax revenue \$15,000 or more per year in long-term care Program, increase housing buyers' financial creditworthine The Back@Home program provides short-term services and financial assistance to help individuals people with disa and families who were affected by Hurricane Florence and are currently experiencing or at risk of delic homelessness move into safe, stable housing, Long-Term Outcomes To learn more about our supportive housing investments, visit 2 our affordable mortgage products, visit 2018. Housing nd repair investments, visit 2018.HousingBuildsNC.com ources: ¹ RAND Corporation, ² Health Services Research, ³ North C Long-Term Outcomes Safe, high-quality, affordable apartments revitalize www.HousingBuildsNC.c low- and moderate-income neighborhoods by 1-800-393-0988 or 919-877-5700 f y in @ a G R. Gene Davis, Jr., Chair Scott Farmer, Executive Director R. Gene Davis, Jr., Chair Jr. Chair Research shows that living in independent, supportive lowering crime rates and boosting home prices by Scott Farmer, Executive Director Executive Director A self-supporting public gaen housing results in happier, more successful tenants and 6.5% on average ower care costs for tenants than in group home settings. All-Time Results All-Time Results One study estimated supportive housing costs to be 69% lower than group homes. 99,450 Apartments Well-constructed and well-managed rental housing 5.000 Households Received can reduce asthma and other respiratory illness Key Rental Assistance These cost savings accrue to public health care systems like by decreasing tenants' exposure to mold and 157 000 lobs Medicaid, saving taxpayer dollars. The state of Washington pests.² A study in Greensboro found that housing 1,700 Individuals Received saved \$20.5 million in Medicaid over two years by interventions for children living in homes with \$1 Billion in Tax Revenue TCLV Rent Assistance transitioning residents to community living asthma triggers lowered their hospital bills by 50%.³ 280 People Housed Rapid re-housing programs similar to Back@Home have been shown to have better outcomes, both in terms of Through Back@Home a Children who grow up in stable, high-quality cost effectiveness and participants' wellbeing, than other rental housing develop better emotional and homelessness programs such as transitional housing or behavioral functioning.4 emergency shelters.¹ To learn more about our affordable rental housing investments, visit 2018. HousingBuildsNC.com To learn more about our rental assistance partnerships, visit 2018. HousingBuildsNC.com arces: ² Journal of Intellectual & Developmental Disability, ² Washington State Roads to Community Living, ³ Urban Institute Partners.³ University of North Carolina at Greensboro.⁴ MacArthur Foundation www.HousingBuildsNC.com 1-800-393-0988 or 919-877-5700 www.HousingBuildsNC.c f 🕑 in 💿 🔠 💿 R. Gene Davis, Jr., Chair Scott Farmer, Executive Director 1 Contraction Cont 1-800-393-0988 or 919-877-5700

A self-supp

Benefits of Housing Reports

AFFORDABLE HOUSING BENEFITS EDUCATION

Children who grow up in housing their families can afford have improved behavioral and cognitive health outcomes, better access to high-quality education and higher achievement in school. The North Carolina Housing Finance Agency's home ownership. rental housing and supportive housing investments set families on a path of lifelong success.







Boosts child achievement

Adolescents living in poor-quality

housing have lower math and reading

Improves child development

Reduces childhood instability

Housing quality has a strong, consistent impact on child development.³ Children

AFFORDABLE HOUSING BENEFITS COMMUNITIES

Housing is the foundation of strong communities. Families with stable housing maintain their homes, participate in

Builds neighborhood stability

Home ownership often stabilizes home

values and encourages property upkeep

in surrounding communities. Moreover.

those who own rather than rent their

homes are more likely to volunteer in their

communities and stay in their homes longer.³

More than 115,000 North Carolinians have

become homeowners thanks to the Agency's

affordable mortgage products.²

Unstable and unaffordable housing situations can cause frequent moves

scores, even offer addition parenting and whose parent perform be more engage activities

participate

volunteer and civic activities and form stronger ties with their neighbors. The North Carolina Housing Finance Agency's rental, rehabilitation and home ownership programs improve communities across North Carolina, one family at a time. lousingBuildsNC.co



Creates jobs, draws investment

The Low-Income Housing Tax Credit, the nation's leading producer of affordable rental housing, creates about 200 total jobs per 100 housing units, and leverages \$1 in additional private and public capital for every \$1 invested.¹ In North Carolina, nearly 100,000 affordable apartments valued at \$8.7 billion have been built for seniors, families and persons with disabilities.



Stable, affordable housing or owning a home is seen as one of the most important factors for those with lower incomes to achieve a middle class lifestyle.² Moreover, research shows that families who spend 30% or less of their income on housing can invest more in education and enrichment for their children, fostering improved employment opportunities for the next generation.3



Returns money to local economies

during and after construction, it also pumps money into local economies through increased consumer spending. New residents of Housing Credit apartments can add as much as \$2 million to the local economy annually for every 100 units.4 Local and state governments also benefit from increased tax revenues that can be reinvested in public services and amenities.



Cuts institutional care costs

Home repair and rehabilitation helps owners who are low-income, elderly or have disabilities remain in their homes rather han entering costly institutional care, such s assisted living facilities. An analysis of the gency's Urgent Repair Program found that very \$1 invested in home repairs could save up to \$19 in Medicaid costs.3

FFORDABLE HC	DUSING	BENEFITS	THE	ECONOM	1

Building affordable housing supports jobs, encourages upward mobility and puts money into local economies, even after construction is done. Access to affordable housing alleviates the costly burden of homelessness on communities and households, which ultimately strengthens the economy. The North Carolina Housing Finance Agency's home ownership, rental housing and supportive housing investments fuel North Carolina's economic potential.

Lowers exposure to health threats

often live in unsafe and unhealthy housing

conditions.¹ Research shows that well

Affordable housing not only creates jobs



1-800-393-0988 or 919-877-5700

A self-supporting public agency



HOUSING

AGENCY







Revitalizes distressed communities

Research in 2016 showed that Low-Income Housing Tax Credit developments boosted property values in low- and moderateincome neighborhoods by 6.5% and reduced crime rates.³ Housing Credit developments have enhanced more than 280 urban and rural communities in North Carolina

> To learn more about how affordable housing benefits communities, visit 2018. HousingBuildsNC.com Sources: ¹ National Bureau of Economic Research, ² The Affordable Housing Reader, ³ Housing Policy Debate (Journal),



Fosters social cohesion

Safe, well-maintained neighborhoods foster a sense of community and belonging, which promotes positive health outcomes for vulnerable families.⁴ Research has shown that low-income families who move to safe. stable neighborhoods expand their social networks and can access greater academic and economic opportunities for their children



To learn more about how affordable housing benefits the economy, visit 2018. Housing Builds NC.com

The Center for Housing Policy R. Gene Davis, Jr., Chair Scott Farmer, Executive Director

Families lacking affordable housing options A study of more than 1,600 individuals found

AFFORDABLE HOUSING BENEFITS HEALTH

People in stable housing are more likely to have the financial resources to meet health needs and access primary care. This

decreases the cost burden for expensive public health services such as emergency room visits. The North Carolina Housing Finance Agency's home ownership, rental housing and supportive housing investments help save public health dollars throughout the state.

Reduces health care spending

that after people moved into affordable

housing. Medicaid costs decreased by 12%









Promotional eblast

HOUSING DRIVES NORTH CAROLINA 2038 INVESTMENT AND IMPACT

Affordable Housing Transformed Our State in 2018

The North Carolina Housing Finance Agency financed \$2 billion in real estate activity in 2018. This represented an increase of 50 percent in just three years. and nearly 100 percent since 2014. Journey with us to see how affordable housing investments in 2018 drove stability and success for citizens, improvements for local communities and economic benefits for North Carolina.

And feel free to forward this information to others or share on your social media. so they can see how housing drives better outcomes for health, education, communities and the economy!

Go to Housing Drives North Carolina



The Agency also offers a brief,

order copies from our Press Office.

that you can share in your



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