## ANNUAL CONFERENCE & SHOWCASE VIRTUAL OCTOBER 27 - 29 2020

Increasing Mortgage Producation





# How Minnesota Housing Broke a Billion for the First Time -- in a Pandemic

### General

- 1. Staffing
- 2. Staff Structure: Program Management, Partner Solutions, Business Development, Training
- 3. Practice Continuous Improvement
  - Annual analysis and change
  - Tax Reform and TRID retired 3 MRB forms
- Deep Long-Term Lender relationships create trust in staff and programs
- Options for scratch and dent loans
- Continued to offer Conventional over 80% AMI
- Borrower Performance



## **During COVID**

- Remained Open and Promoted: We are Open and Have Funds
- Created Seller Comfort Letter
- Flexibility with temporary COVID Income and COVID Income Calc worksheet increasing, decreasing, CARES
- Retired 3 Forms to Reduce Delays and Lender Risk
- Maintained Service Levels
- Offered to Cover LLPAs or Use Whole Loan Portfolio Option

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## Affordable Alternative Advancing the Next Generation of Manufactured Housing

Virginia Housing:









### **Housing Options**





### **Housing Options**





### **Innovative Housing**



### Partnerships





# Freddie Mac



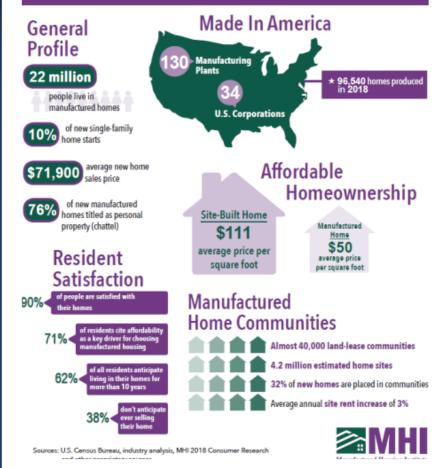
NCSHA

These factory-built homes are great starter homes for families, for people who would want to have a yard for the kids to go out and play. The idea is that if we can do affordable housing at a higher standard, not only do we help someone get a new home, they get a new home that is energy efficient and lasts as long as a traditionally built home.

Gary Wasson, CEO of Danville Redevelopment & Housing Authority



### Manufactured Housing In The United States



## IRGINIA



actured Homes by District

	Total Occupied	Number of	MH as % of Occupied
al District	Housing Units	Manufactured Homes (MH)	Housing Units
	277,339	13,593	4.9%
	276,562	7,367	2.7%
	281,229	9,057	3.2%
	281,332	10,188	3.6%
	285,558	47,290	16.6%
	291,926	18,211	6.2%
	286,232	10,191	3.6%
	316,395	1,536	0.5%
	278,407	59,063	21.2%
	277,931	4,236	1.5%
	267,969	1,177	0.4%
Total	3,120,880	181,909	5.8%
Total	120,062,818	8,500,432	7.1%



2 Manufacturing Plants

#### Average Sales Price of a New Manufactured Home

	Overall*	Single Section*	Multi- Section*	New Site-Built*
te Total	\$68,700	\$45,700	\$87,100	
es Total	\$71,900	\$48,300	\$92,800	\$293,727

sus Bureau, 2013-2017 American Community Survey 1-Year Estimates















## What is next?





# Thank you



## CommonWealth Builder Program

A new Homeownership Production Program administered by MassHousing through its Workforce Housing Program



### THE CHALLENGE

- Massachusetts is growing and prosperous, and there is strong demand for new housing across the state. The state has struggled for years to meet this demand.
- An inability to house its workforce threatens the state's economic vitality.
- While Massachusetts is a national leader in supporting the production of affordable and workforce rental housing, it has lacked a substantial program for expanding affordable homeownership.
- The market is not producing new for-sale homes that are attainable for moderate- and middle-income households.



### THE CHALLENGE

- The disparity in homeownership rates between white households and households of color in Massachusetts is among the nation's largest.
- 69% of white households own a home while only 35% of households of color own a home.
- There is strong demand in communities of color for high-quality homes to purchase, but market forces have failed to produce these opportunities, and this market failure reinforces the state's racial homeownership gap.
- MassHousing's CommonWealth Builder Program will grow homeownership opportunities for households of moderate means, while supporting vibrant communities, a strong economy, and a stable workforce.



### **COMMONWEALTH BUILDER PROGRAM**

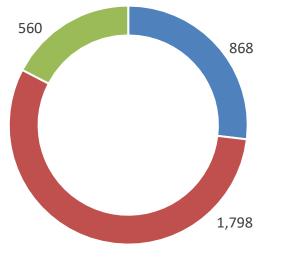


- To meet this challenge, in July of 2019 Governor Baker announced \$86 million in new funding to expand MassHousing's existing Workforce Housing Initiative.
- This included \$60 million targeted specifically to the production of new affordable homeownership units.



### **WORKFORCE HOUSING INITIATIVE**

Since 2016 the Workforce Housing Initiative has created a total of 4,360 new rental housing units, 1,120 of which are workforce-affordable.



<sup>■</sup> Workforce ■ <60% AMI ■ Market



- MassHousing has been a leader in the production of workforce rental housing affordable to moderate- and middle-income families. Its
  Workforce Housing Program has successfully engaged the development community to fill a market gap and create new rental homes at a missing middle price point.
- The new \$60 million CommonWealth Builder Program will utilize the same strategy to create workforce <u>homeownership</u> opportunities.

### **COMMONWEALTH BUILDER PROGRAM OBJECTIVES**

- The CommonWealth Builder Program seeks to create new homeownership opportunities in communities of color.
- As such, MassHousing is targeting the City of Boston, Gateway Cities and Qualified Census Tracts for production under this program.



### **GATEWAY CITIES**

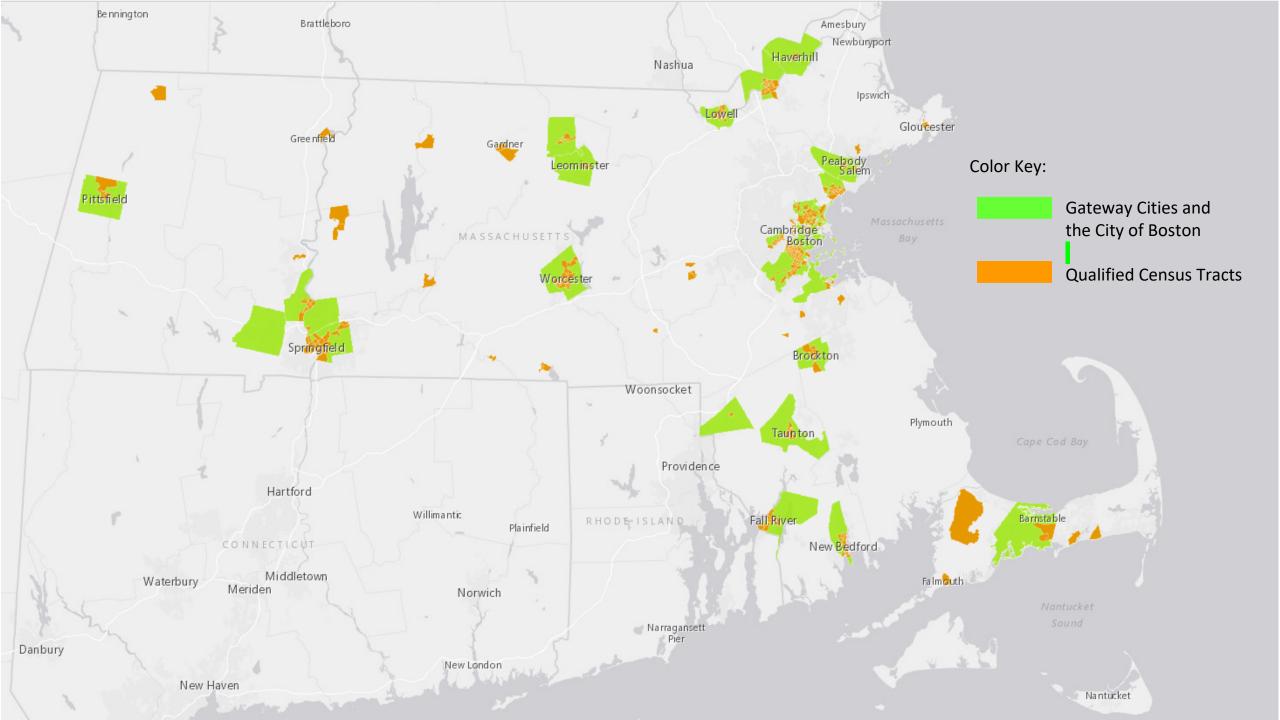
- Of its 351 cities and towns, Massachusetts has 26 Gateway Cities.
- These are defined as a municipality with a population greater than 35,000 and less than 250,000 with a median household income below the Commonwealth's average and a rate of educational attainment of a bachelor's degree or above that is below the commonwealth's average.
- Residents of these cities represent 37% of the state's foreign-born residents; 44% of the state's population living in poverty; 47% of the state's population without a high school credential; and 51% of the state's linguistically isolated residents.
- MassHousing sees the creation of affordable and mixed-income housing opportunities as critical to the future of these Gateway Cities.



## **GATEWAY CITIES**

- Gateway Cities have seen alternating cycles of disinvestment and predatory lending. In 2010, the Gateway Cities contained 22 percent of the state's owneroccupied housing stock, but saw 40 percent of all the state's foreclosure activity (2010-2012). Homeownership rates in Boston and the Gateways lag rates across the rest of the state.
- Massachusetts has roughly 6.8 million residents, 73 percent of whom are non-Hispanic white residents. Boston and Gateways are home to 50 percent of the state's population; 75 percent of all residents of color live in Boston and the Gateway Cities.
- MassHousing's homeownership lending data shows that there is strong demand from creditworthy buyers for homeownership opportunities in communities of color.





- The CommonWealth Builder Program will provide market-based subsidies to support the construction of new workforce homeownership opportunities.
- The program will fund homeownership developments in the 26 Gateway Cities, Boston, and in Qualified Census Tracts throughout the State.
- Funds will subsidize the production and purchase of homes restricted to workforce housing buyers, with maximum sales prices affordable to households earning between 70% 120% of the Area Median Income (AMI).



- MassHousing will target homeownership projects of scale: a 20-unit minimum, with at least 10 workforce affordable units.
- MassHousing generally anticipates committing no more than \$5 million, and \$150,000 per unit in subsidy, to a single project.
- The Agency will prioritize mixed-income developments, those containing units restricted at 70% of AMI, and those requesting less than \$150,000 per unit.



- Designated for first-time homebuyers
- New construction or adaptive reuse; no scattered site proposals
- No age restrictions
- Affordability Restrictions:
  - Gateway Cities and QCT's 15 years
  - Boston 30 years with City option for + 20 years



- Municipal Commitment Required may be subsidy, land, or infrastructure
- Typically, no other state resources will be used (such as AHTF)
- Subsidy disbursed at end-buyer closing
- MassHousing's Homeownership Division will support the subsidy program with a combination of:
  - $\circ$  End loans
  - Down Payment Assistance loans
  - Mortgage insurance
  - Condominium document approval



### **APPLICATION PROCESS**

Applications will include the following sections from the One-Stop:

- Project Description
- Development Team Summary
- Sources and Use of Funds
- Operating Pro-Forma
- Signature Page



### **ADDITIONAL APPLICATION REQUIREMENTS**

- Site Information
- Environmental information
- Evidence of zoning approval
- Evidence of site control
- An Affirmative Fair Housing Marketing Plan (AFHMP)
- Description of how the project will meet the market needs identified in the program goals



## **ADDITIONAL APPLICATION REQUIREMENTS**

- Description of the process that will be used to identify and qualify potential buyers
- Evidence of municipal support
- Market study
- Construction Lender Term Sheet
- Information on the developer's background
- Evidence of a developer's financial capacity
- Schematic design level drawings and preliminary specifications



### Questions? Comments?

# **Thank You!**

