HOUSING Options for Vulnerable Populations

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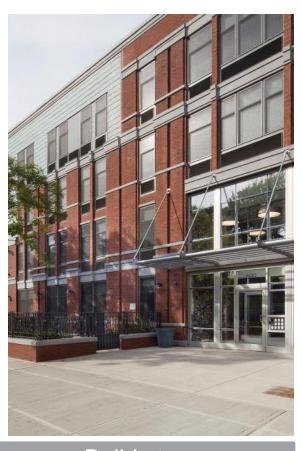
Director, New England



Advancing Housing Solutions That







Improve lives of vulnerable people

Maximize public resources

Build strong, healthy communities

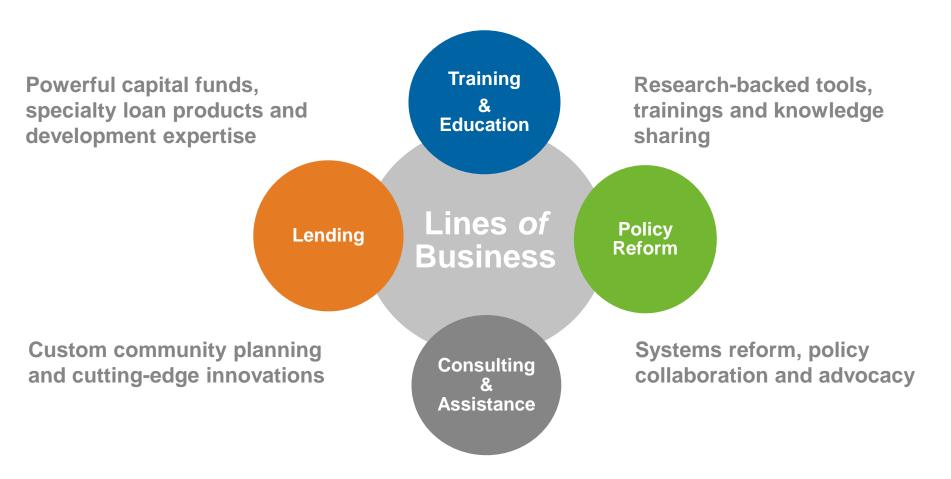
Maximizing Public Resources

CSH collaborates with communities to introduce housing solutions that promote integration among public service systems, leading to strengthened partnerships and maximized resources.



What We Do

CSH is a touchstone for new ideas and best practices, a collaborative and pragmatic community partner, and an influential advocate for supportive housing.



Overview of slides

What is happening in MA

1115 waiver Flex service \$

State strategies

Overview of where other states are with waivers/SPAs

Conceptual approval prior to the Trump administration

Current approval (HI, FL,IL)

Submitted and awaiting approval (CT, NH, ND, MI)

What you need to know:

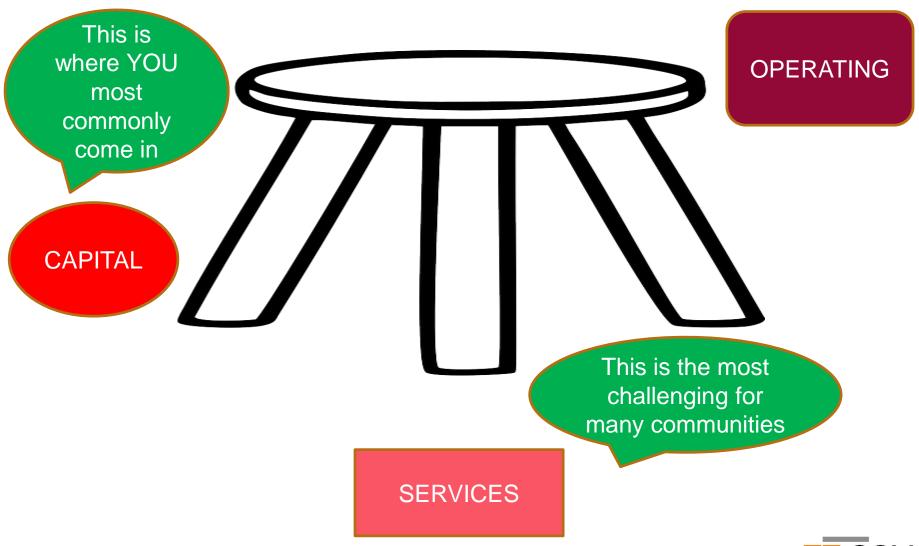
Services ARE coming What are the timeframes? Initial waiver process from conceptualization to implementation – 3-5 years.

Current trends and innovations

Flexible housing subsidy pools – LA, Chicago NJHFA example



The 3 legged stool of Supportive Housing Financing





FUNDING FOR SERVICES

Medicaid (Historical)

- Targeted Case Management
- Psychiatric Rehabilitative Services
- Peer Supports/ Community Health Workers

Medicaid (New)

- Home and Community Based Services
- Waivers and State Plan Amendments
- Commonly run through a Managed Care Delivery System

State and Local Funds

- Commonly population based, e.g. MH or SUD, or HIV
- Needs to be aligned with housing funding.
- Ideally covers gaps in Medicaid funding

Philanthropy

• Good for start up, seldom long term sustainable.



Evolving CMS Policy: States to watch

Splitting the difference 1115s 1915I between 1115 and 1915I CA HI MN MA FL WA CT, MI, IL?, VA, NH, ND MD NY?



Question to ask as services come on line

Is the state
Medicaid office
partnering with you
to align housing
resources?

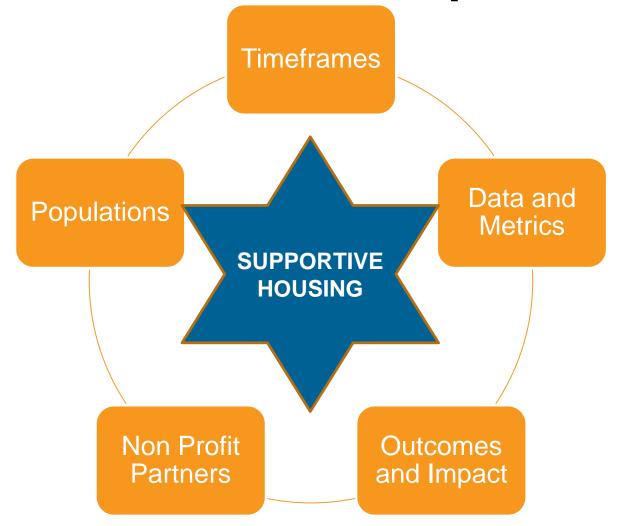
What benchmarks, guardrails and other state directives are there around populations?

What resources and structures keep those partners in place?

Supportive Housing



New and Better Questions to ask in the Partnership Process







PATIENT NAME:

ADDRESS:

Prescription:

This patient needs a safe, stable, permanent home

Signature: _____ Date: _____

CountyCare: Our commitment

Access to care for everyone

- From our very founding in 2011, CountyCare has made access to health care our top priority.
- Owned and operated by Cook County Health, we are the only not-for-profit, provider-led Medicaid health plan in the State.
- Our mission and values remain rooted in the charitable legacy of Cook County Health.
- We have now grown to over 300,000 membersthe largest Medicaid plan in Cook County.
- Our members come from all parts of Cook County and include moms and kids, older seniors, people with disabilities individuals living with mental illness or addiction.

Partnering with our communities

CountyCare recognizes that good health is more than just medical care. That's why we make significant investments to ensure our members and the broader community have access to affordable housing, respite care, and healthy food. These investments include:

➤ \$1,000,000 to the Chicago and Cook County Flexible Housing Pool to provide access to supportive housing for those living with homelessness



THE FLEXIBLE HOUSING POOL SOLUTION

Modeled on LA County Program



3,000 individuals successfully housed in supportive housing



67.5% ER visits
76.5% inpatient days
59.5% use of mental health
crisis stabilization services

Our Goals

Rapid connections to supportive housing, increase access to needed services

New model to deliver flexible resources, applying best practices in coordination between housing and health care



Goals and Outcomes

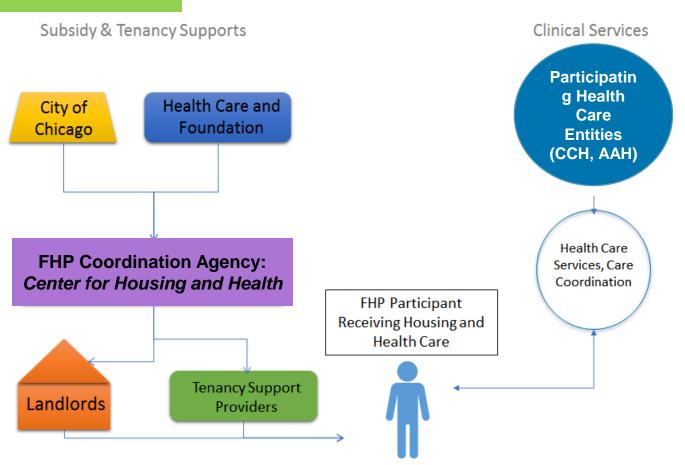
Emergency Department (ED) use
Jail stays
Emergency shelter days
Police, fire and ambulance services

Inpatient utilization

Housing stability
Health outcomes
Outpatient utilization
Affordable housing market capacity

HOW IT WORKS

FLEXIBLE HOUSING POOL INITIAL LAUNCH DESIGN Contractual & Financial Relationships



Informed by pilot initiatives from UI Health, Swedish Covenant Hospital, and Cook County Health

Phase 1: House 50-80 people while gathering data and testing processes

Fundraising: \$12 M to serve 750 patients in two to five years

Flexible Housing Commitments

Housing Authority \$800K



\$4.6M Committed to Date

NJ HFA & Hospital Association Partnership Hospital Partnership Subsidy Program



HFA and
Hospital
Associations
matching
contributions
to Supportive
Housing
Projects



Research and Evaluation showing cost savings for Medicaid

NY's Medicaid Redesign Team

- On an annualized basis, the 2,071 individuals studied saw their Medicaid expenses fall by 15%, from \$85,154,898 to \$72,459,687.
- Cost decreases were highest for the highest users of care- For enrollees with pre-period expenditures in the top 10% of their program, average Medicaid expenses fell by \$22,814 – \$52,469 per person.

Oregon- CORE study from

- Health Care costs were lowered
- Primary Care visits increased, ED visits decreased
- Residents reported access to care and quality of care improved

MA and the Community Support Program for People Experiencing Chronic Homelessness

- Within groups decreases of \$2,291 when compare two years pre and post program entry
- With a matched control group \$7,013 1 year pre/ post savings.
- Increases in Pharmacy costs and LTSS, all other levels of care showed decreases.



Trends in Supportive Housing

- Complex Care Populations
- As part of a Behavioral Health Transformation to Recovery Oriented Systems of Care
- As part of efforts to end Homelessness
- As part of Olmstead or other efforts to close institutions
- As part of re entry initiatives for populations leaving long term incarceration with disabilities.





Not A One-Size-Fits-All Approach to Engaging Health Partners

Health Systems are exploring the myriad of ways they can address social determinants like housing:

- Hospital Community Benefit
- Donating Underutilized Hospital Land
- Financial Investment/ Donation
- Leveraging LIHTC/ Federal, State & Local Resources
- Medical Respite



THANK YOU!

AND Stay in Touch

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stay connected

