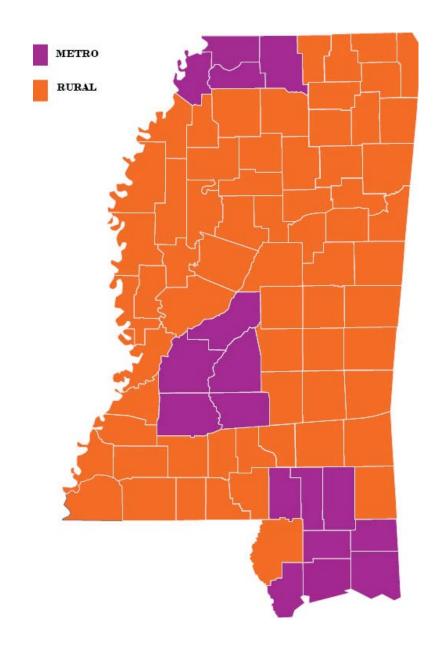
2023 BOSTON

Effective Outreach to Rural and Underserved Communities



Mississippi's Market

- 65 of the 82 Counties are Rural
- 84.5% High School Education Only
- 18.6% Persons with Disability
- 19.1% Persons in Poverty
- 42.4% Rent burdened paying more than 30% of their income in rent



Program Launch

Website with online application

1-800 Number & Dedicated Email

Free Press

Struggles to Overcome

Little or no broadband/internet access

Lack of Public Transportation

Fear of Scam

Extra Hand Holding



Steps We Took

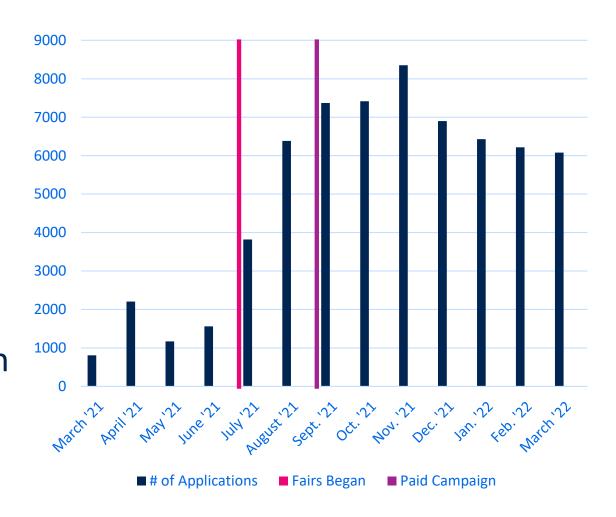
- Printed Application
- Rental Assistance Fairs
- Created a Network of Partners
- Paid Advertising Campaign



Results

March-Jun of 2021

- Free Press
- **July of 2021**
- Rental Assistance Fairs Began
- September of 2021
- Paid Advertising Campaign Launch



2023 BOSTON

Effective Outreach to Rural and Underserved Communities





West Virginia Homeowners Rescue Program

Issues with rollout:

- Underwhelming press coverage
- COVID fatigue
- Low advertising budget
- Lack of excitement or interest from state and local leaders

A new program is coming to the rescue for WV homeowners

byrebecca stalnaker in State News June 24, 2022 Reading Time: 3 mins read

WV Housing Development Fund launches Homeowners Rescue Program

Logan Banner Mar 30, 2022

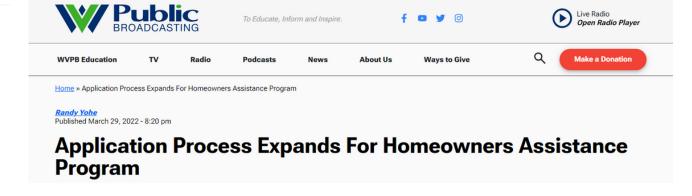
WSAZ Investigates | W.Va. Homeowners Rescue



WEST VIRGINIA NEWS

Gov. Justice announces WV
Homeowners Rescue
Program

by: Harper Emch
Posted: Mar 22, 2022 / 12:17 PM EDT
Updated: Mar 22, 2022 / 12:18 PM EDT



Housing Stability Awareness Month

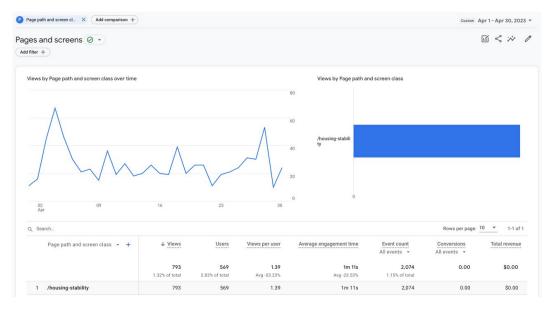
Goals:

- Increase program awareness
- Increase applications by 300 in April 2023
- Point people to other resources and programs
- Strengthen partnerships



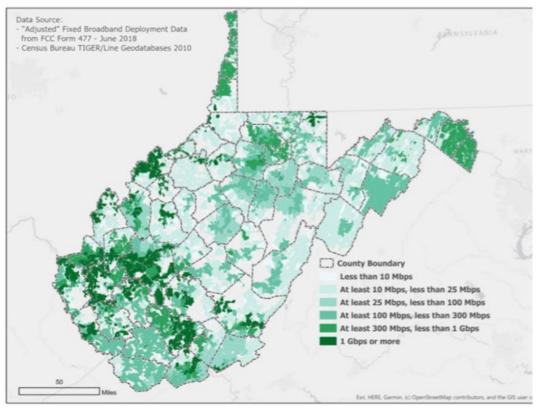
Successes:

- Received 495 new applications
- Awarded \$1.75 million
- Nearly 800 visits to our webpage
- Growth in social media engagement and reach
- Increased awareness

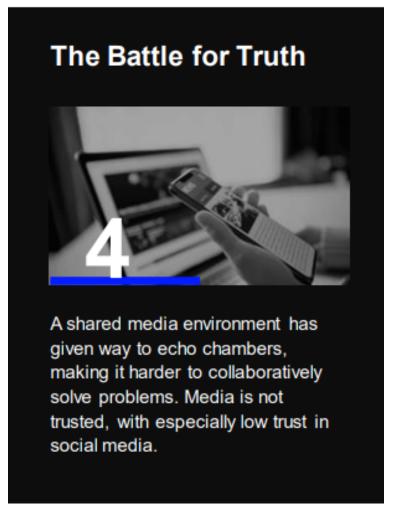


Communication is Challenging

- Slow or no internet connection
- Distrust in the media and government institutions
- In rural communities, word of mouth is key



Source: https://www.wvnews.com/news/wvnews/wv-lacks-broadband-access-vital-to-economic-growth/article_5ec9ddc9-aa4c-5f86-a887-bfbbab38b298.html

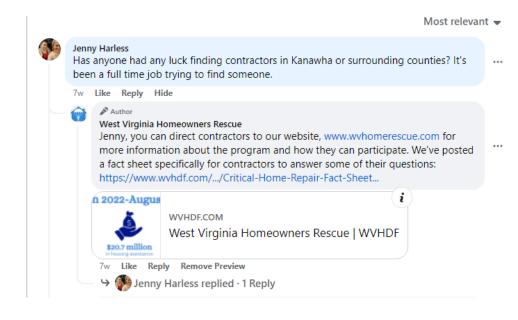


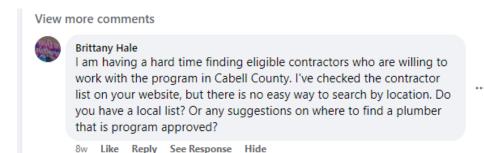
Source: https://www.edelman.com/sites/g/files/aatuss191/files/2023-03/2023%20Edelman%20Trust%20Barometer%20Global%20Report%20FINAL.pdf

Step 1: Be Empathetic and Responsive

- Be compassionate and empathetic
- Validate their concerns or issues
- Respond quickly to issues or complaints
- LISTEN
- Follow through







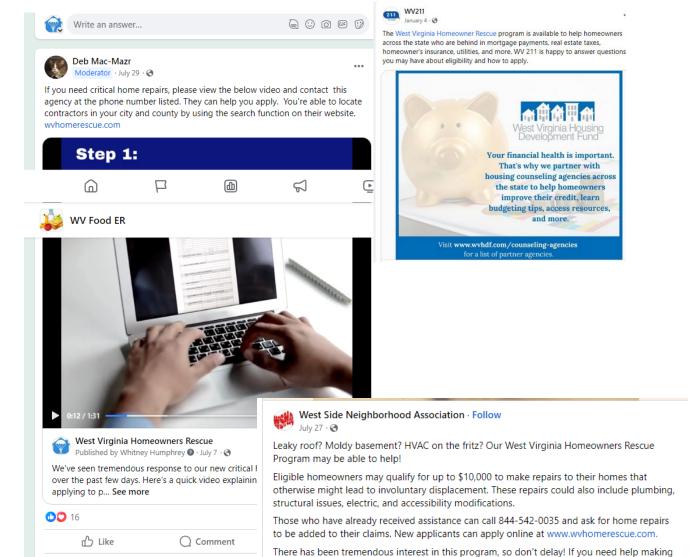
Step 2: Meet People Where They Are

- People are more comfortable on their own turf and are more likely to be receptive to your messages
- People feel more free to ask questions or bring up concerns
- Allows you to tailor your message to individual needs or situations



Step 3: Cultivate Relationships

- Tap into community resources such as food banks, senior or community centers, etc.
- Find the "bridge" and build a relationship
- Help the bridge understand your value proposition and how people in their community benefit
- This also includes online communities and nonhousing related organizations



repairs to your home, apply now at www.wvhomerescue.com!

Step 4: Reframe Your ROI

- Some things just can't be measured
- The work you're doing today may still matter generations from now
- Long-term successes are worth the short-term sacrifices

West Virginia counts more on federal tax dollars than most other states

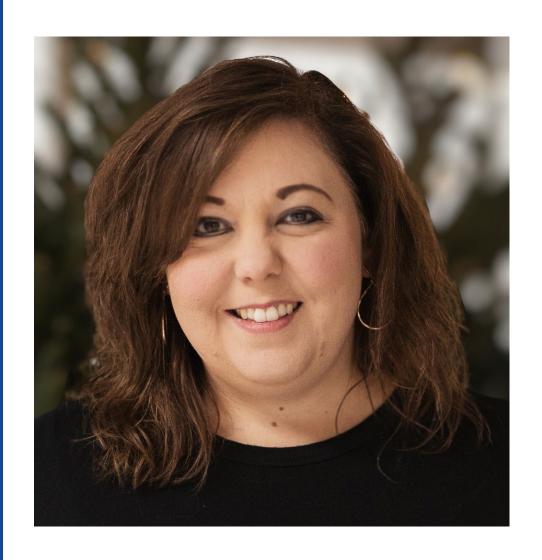
By J.D. Davidson | The Center Square Mar 17, 202



Provisions Will Provide Targeted Relief to Struggling Families

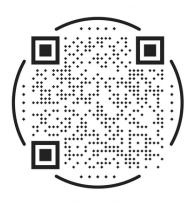
The COVID-19 pandemic and resultant economic recession are still wreaking havoc on West Virginia communities. President Biden and Congress must act boldly to ensure that working-class West Virginians are able to weather the storm.

Let's Connect!



Whitney Humphrey
Communications Administrator,
West Virginia Housing Development Fund
304-391-8643
whumphrey@wvhdf.com

Find me on LinkedIn!





NMLS # 198038

5710 MacCorkle Ave. SE Charleston, WV 25304 (304) 391-8600



wvhdf.com



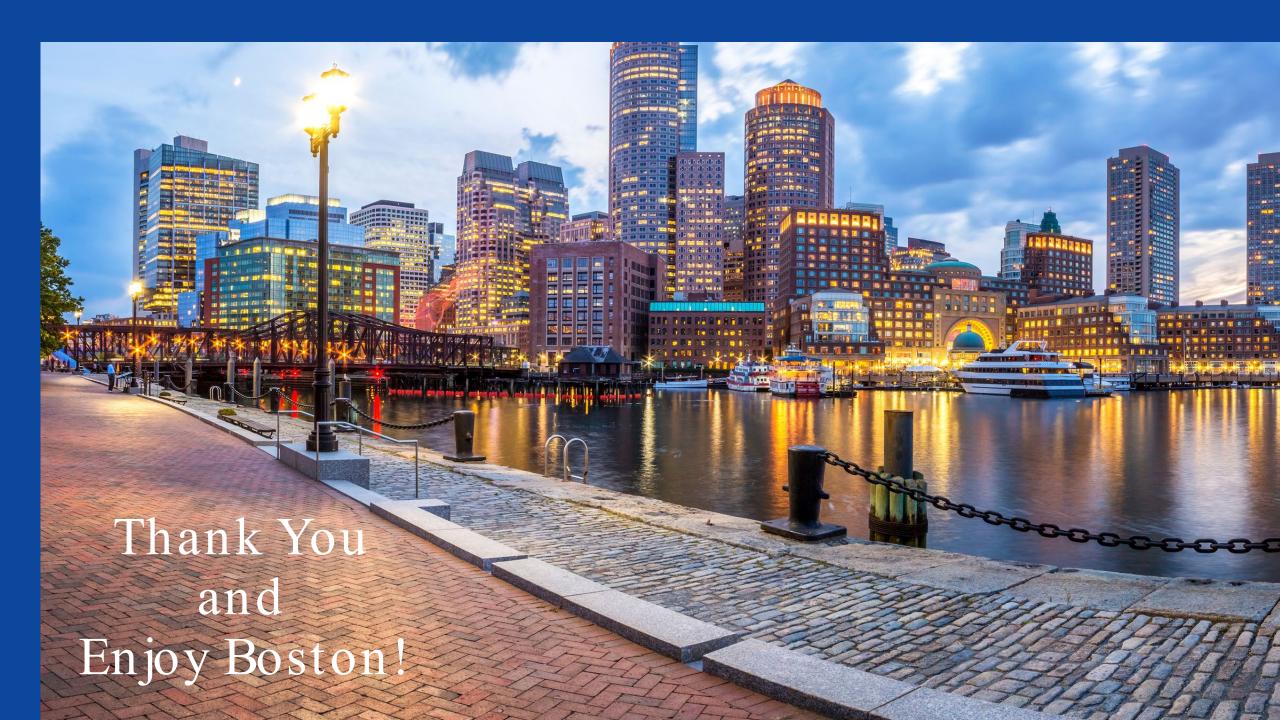
@wvhdf



@wvhousing



WVHDF



2023 BOSTON

Reaching underserved homeowners and home buyers in Massachusetts



MassHousing's Marketing Dept

- Eric Gedstad, Marketing Director
- Deepak Karamcheti, Senior Website & Content Marketing Officer
- Stephen Costa, Marketing & Graphic Design Specialist

~320 staff persons at MassHousing



Three case studies

- 1. Down payment assistance & mortgage loan advertising
- 2. Relationship managers in the field
- 3. Homeowner Assistance Fund (HAF)



Case study 1: Ad campaigns for Down Payment Assistance & Mortgage Loans

Goal: Raise awareness - especially among buyers of color - of our down payment assistance and mortgage loans.

Targeting

Know where our underserved communities are

Massachusetts "Gateway" Cities

- Population greater than 35,000 and less than 250,000
- Median household income below the state average
- Rate of educational attainment of a bachelor's degree or above that is below the state average.
- Greater proportion of People of Color

Attleboro Holyoke Quincy Barnstable Lawrence Randolph Brockton Leominster Revere Chelsea Salem Lowell Chicopee Springfield Lynn Everett Malden Taunton Fall River Methuen Westfield **Fitchburg** New Bedford Worcester Framingham Peabody Haverhill Pittsfield

Campaign Overview

Timeline | May 24 - August 26, 2023 (~13 weeks)

All media channels outside of Google ads wrapped on 7/22

Goal

Raise awareness among first time homebuyers about MassHousing's down payment assistance (DPA) of up to 50K and their affordable loan products.

Audience

First time homebuyers living in Gateway cities. Media also used demographic and behavioral targeting to reach buyers of color.

Media Channels









In addition to digital media, 6 MBTA station posters ran in downtown Boston station locations.

Assets :15 animated video, digital display ads, and social media ads for Facebook/Instagram









First-Time Homebuyer? Discover MassHousing

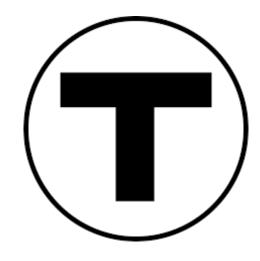


Picture yourself in your first home, thanks to affordable loans and up to \$50,000 in down payment assistance.

Learn more







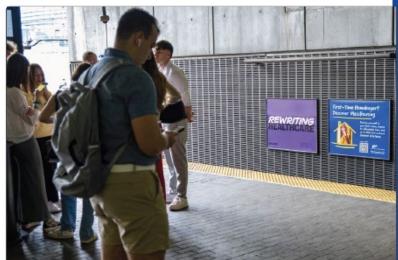
Ruggles
Roxbury Crossing
JFK
Andrews
Park St
Government Center

Station Posters

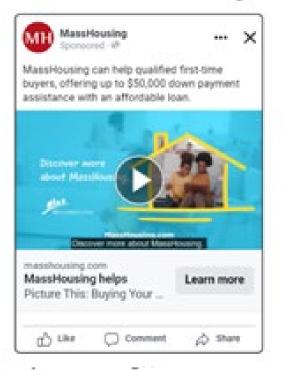






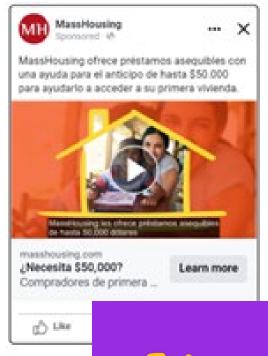


English















GET \$50,000

In down payment assistance

GET \$50,000 to help put you in your first home.

Hasta \$50.000

en ayuda para el anticipo







Podemos ayudarlo a conseguirlo,





OBTENGA HASTA \$50,000 en ayuda para el anticipo

Sponsored



masshousing.com https://www.masshousing.com



MassHousing Is Here to Help - First Time Home Buyer in MA∅

We know it's difficult to save for a down payment on a home. Become a homeowner faster. Up to \$50,000 for down payments. MassHousing is here to help you buy a home. Down Payment Assistance. MassHousing Loans. Affordable Loans.

MassHousing Income Limits❷

Is MassHousing right for you? Learn about MassHousing

MassHousing Benefits ❷

Products for Homebuyers Learn about our assistance

First-time Homebuyers ❷

Information for First-time Buyers We're here for First-time

Help for First-time Buyer❷

MassHousing Mortgage Loans Learn what we can offer

Top Ad | English CTR - 16.42%

Ad · www.masshousing.com

MassHousing Home Loans | First Time Home Buyer Program

Down payment assistance and affordable mortgages.

MassHousing makes homeownership possible. If you're a firsttime home buyer, take the next step to homeownership with
MassHousing.

Top Keywords (most impressions)

mass housingfirst time buyers help

- first time home owners loan

Top Ad | Spanish CTR - 2.60%

Ad · www.masshousing.com

Préstamos para la vivienda | Sí, puede comprar una vivienda

Aumente su poder de compra con hasta \$50,000 de ayuda con el pago inicial.

Top Keywords (most impressions)

- prestamo hiptecario (mortgage loan)
- prestamos para casa (home loans)
 - prestamo casa (home loan)

Top Performing Facebook ads



Reach campaign - Eastern MA (Spanish)



Reach campaign - Western MA (Spanish)

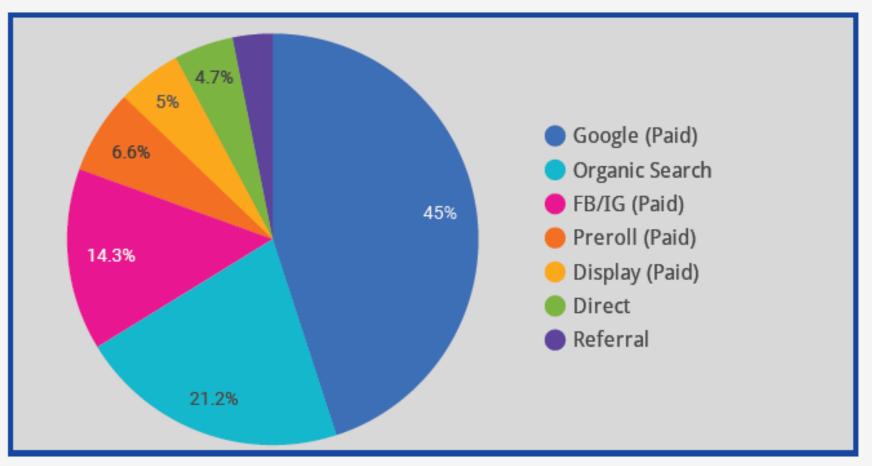
Campaign Performance

This includes cumulative data across ALL languages and media channels.





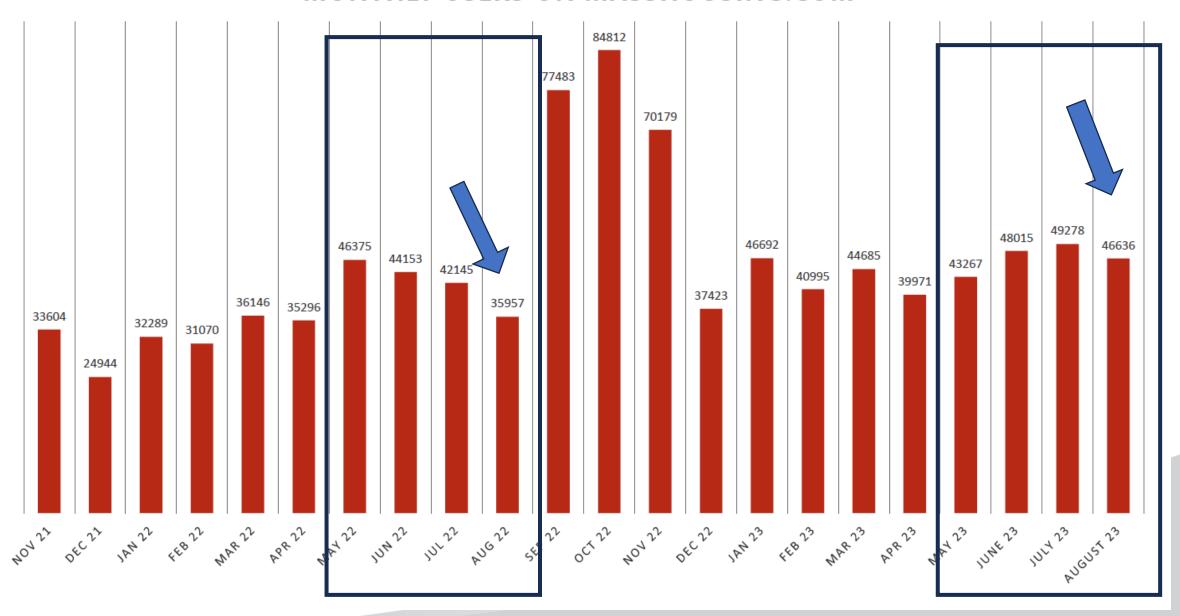
Website Traffic



Majority of referral traffic is from mymasshome.org

Over 75% of website traffic to the DPA page was from paid campaign.

MONTHLY USERS ON MASSHOUSING.COM



Case study 3: Being in the community

Meeting people where they live and intersecting with them on their home buying journey

Relationship Managers / Local Presence









Sample partnerships in the community

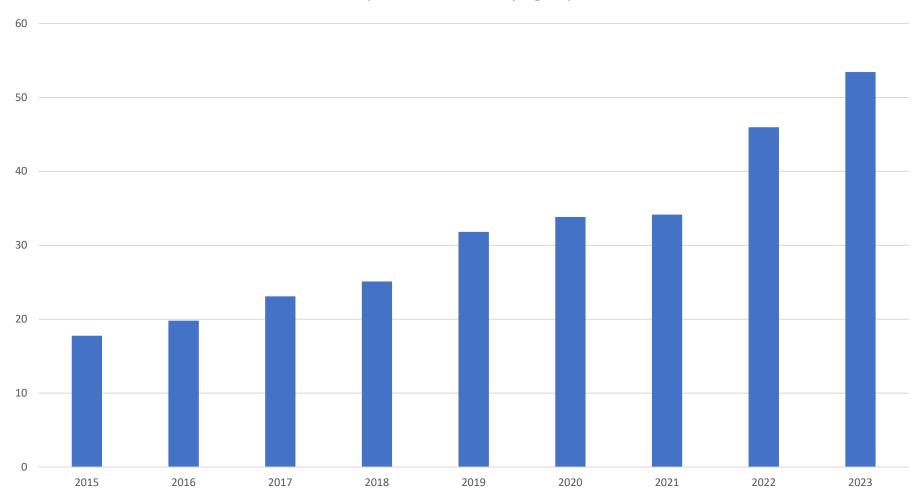
- Local and Regional REALTOR Associations
- Local Housing Partnerships
- Homebuyer Education Agencies

- Asian Real Estate Association
- Black Ministerial Alliance
- Mass. Assoc Minority Law Enforcement Officers
- Black Economic Council of MA



Rise in % of loans to persons of color

Rise in % of loans to persons self identifying as persons of color



Home // Local Coverage

Report shows state agencies are increasing home loans to people of color

September 1

Simón Rios



MassHousing, a quasi-state agency that helps fund home loans for low- and moderateincome borrowers, has quadrupled the share of people of color who access the group's funds over the last decade.

That's according to a new report from Boston Indicators, the research arm of the Boston Foundation, on homeownership support programs in Massachusetts.





Case Study 3: HAF

Reaching out to homeowners who fell behind on mortgage loans as a result of the pandemic

About HAF



- HAF was created by the American Rescue Plan Act (ARPA) which provided \$10 billion for state-run programs
- Each state has its own U.S. Treasury-approved program

Massachusetts:

- Up to \$50,000 in financial assistance to eligible homeowners to help them avoid foreclosure
- Must have missed at least 3 home mortgage payments after January 21, 2020.
- Funds are provided to a homeowner's mortgage servicing company

Challenges

- Language and culture barriers
- Lack of trust / Mortgage scams
- Some would not have internet
- The psychology of being behind on payments = inertia
- Complexity of the HAF application process



Solutions / The approach

- Multilingual ad campaign through an ad agency (MORE Advertising)
- Targeted in and around Gateway Cities
- Traditional media as well as digital media
- Grassroots tactics
- Grants to trusted community-based nonprofits to aid with outreach



Paid Advertising

- Google Search Ads
- Digital Display ads
- Social Media
- Digital video pre-roll ads
- Transit (bus exterior and interior)
 Direct Mail
- Gas station TV screens

- Convenience store posters
- Local newspapers
- Radio
- Cable TV
- Texting campaigns



HAF ads and information in these languages:

- English
- Arabic
- Cape Verdean Creole
- Chinese (Simplified)
- Chinese (Traditional)
- Haitian Creole

- Khmer
- Portuguese
- Russian
- Spanish
- Vietnamese





The Massachusetts
Homeowner Assistance
Fund (Mass HAF) has
helped hundreds of
homeowners with
mortgage assistance!

The COVID-19
pandemic has been hard on a lot of us.



Ad · www.massmortgagehelp.org

Massachusetts HAF Program | Apply for HAF

If COVID-19 has made it hard to keep up with house payments, apply for relief today. The Massachusetts Homeowner Assistance Fund could help you with your mortgage.

Gas Station TV

CUMULATIVE DATA

Performance Summary

Flight Dates: 3/1 - 5/28

971,504

Impressions Contracted 1,080,623

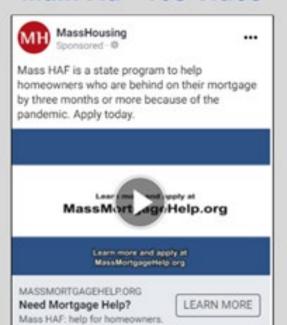
Impressions Delivered

Impressions over delivered by 111.23%

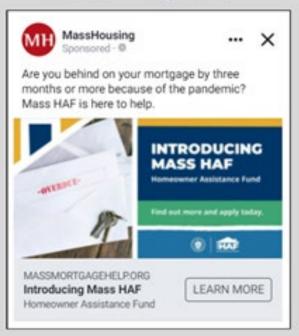




Main Ad - 15s Video



Static Image Ad









NEED HELP WITH YOUR MORTGAGE?

Massachusetts Homeowner Assistance Fund is here.

ABOUT MASS HAF

The Massachusetts Homeowner Assistance Fund (Mass HW) is available for homeowners who are behind on their mortgage payments because of the COVID-19 pandemic. If approved, households are eligible for up to \$50,000 in assistance. The goal of MAI is to prevent foreclosures and displacements of eligible homeowners. Mass HAF is funded by the American Rescue Plan Act (ARPA).

You may qualify for Mass HAF if:

- You own and live in a condominium. single family home, or a 2-, 3- or 4 family property in Massachusetts
- √ You are behind on your mortgage payments. by at least 3 months
- √ You or someone in your household had. their income go down, or fiving expenses go-up, after january 21, 2020 because of the COVID-19 pandemic. This includes job loss. fewer work hours, paying more for childcare, Illness, or being unable to work because you. had to take care of a family member
- You meet the program's income limits (income limits are 150% of AMI - area median income)

WHAT IF I OWE MORE THAN \$50,000?

Mass HAF will pay up to \$56,000 and your servicer may offer a plan to help you get caught up on the remaining amount you owe. Your servicer is whoever you pay your mortgage to.

HOW CAN MASS HAF HELP ME?

If you are approved for Mass HAF, you would receive assistance to pay overflue mortgage payments. If you also have overdue payments on property taxes, insurance, or homeowner/condominium fees, you may be able to receive additional assistance.

WILL I RECEIVE THE MONEY DIRECTLY



Inscrição no Mass HAF

HOW DO I APPLY?



The application is ordine. Learn more and You can also complete a short online scree

> For general information about Macs HAF you can call the HAF Call Center at (833) 2 interpreter services are available). You agency who can help you apply. A lot of to massmertgagehelp.org.

massmortgageh

Siga as etapas abaixo antes de começar sua inscrição no Mass HAF.

Etapa 1 ELEGIBILIDADE Analise os requisitos de elegibilidade.

Vool atende a todos os requisitos abaixo?

- Eu possuo E moro em uma casa com uma familia, condominio ou casa com 2, 3 ou 4 familias inculizada em Massachusetta
- Perdi renda ou minhas despesas aumentaram a partir de 21 de janeiro de 2020 por causa da pendemia de COVID-19.
- Estou atrasado em pelo menos 3 pagamentos do financiamento desde 21 de janeiro de 2020.
- Atlando ao requisito de ter renda 150% ou menor que a renda mediana da área (AAM). Veja a etapa 2 para verificar a elegibilidade da renda.

Etapa 2 PRÉ-TRIAGEM

Preencha o questionário de pré-triagem para confirmar sua elegibilidade e que você atende aos regulaitos de renda. O questionário de pré-triagem está disponível em massmortgagehelp.org/brescreening

Etapa 3 DOCUMENTOS

Se você for elegivet, junte os documentos necessários e prepare-se para fazer o upload deles no portat de inscrição online. Se precisar de ajuda para fazer o upload dos documentos, entre emcontato com a Agência de Aconselhamento Habitacional (HCA - Housing Counseling Agencyl local. Você pode encontrar sua HCA local em masamortgagehelp.org/HCA.

Pode ser que the peçam mais documentos após o envio. Cabe notar que, mesmo que você não tenha todos os documentos necessários, ainda assim pode ser que você seja elegivel para o programa.



Identidade válida:

- Uma das seguintes:
- Carteira de Habilitação ou Carteira de Identidade Estadual
- Certidão de Nascimento dos EUA - Passaporte dos EUA
- Identificação Militar
- Documentos de imigração



Extrato de financiamento:

O extrato mais recente do seu financiamento mostrando que há pelo menos 3 pagamentos pendentes.

Community-Based Organization Outreach

- RFP for local grass-roots groups to help build awareness of HAF locally
- 17 organizations received grants of up to \$25,000 for:
 - Door knocking
 - Community events
 - Email campaigns
 - Social media
 - Flyer distribution
 - Phone call campaigns
 - Texting Campaigns
 - Local advertising



Community – Based Organizations

- Asian Community Development Corp
- Cape Verdean Association of Boston
- Cape Verdean Association of Brockton
- Central Berkshire Habitat for Humanity
- Community Teamwork Inc
- Cambodian Mutual Assistance Association
- Greater Lawrence Community Action Council

- Housing Assistance Corp.
- La Collaborativa
- LEO, Inc.
- MA Alliance of Portuguese Speakers
- NOAH
- PACE, Inc.
- Pioneer Valley Project
- SE Asian Coalition of Central MA
- Springfield Neighborhood Hsg Services

MASS HAF PROGRAM STATUS - Outreach and CBO Grant Program



- Mass HAF Materials Translated into 10 languages
- 16 Community Based Organizations Awarded Funds under Outreach Program
- \$380,000 in total grant awards
- 77 events
- 12,400+ doors knocked on
- 17,800+ flyers distributed
- 8,828 direct mail pieces
- I million+ total reach of social media

- 2,320 referrals to HCAs
- 17,000 people reached by emails or texts
- 5,225 in-person conversations





407/0023

Direct Mail postcards / sent to Warren Group Foreclosure Petition Addresses





Are you behind on your mortgage?

Facing foreclosure?

The Massachusetts Homeowner Assistance Fund (Mass HAF) may be able to help.

If you're behind on mortgage payments by three months or more because of the pandemic, you may qualify for Mass HAF.

Mass HAF is a state program that provides financial assistance to homeowners. You do not have to pay it back.

Check your eligibility and apply at massmortgagehelp.org







Key HAF metrics

- 12,398 applications received
- \$245 M requested

- 7,451 homeowners assisted
- \$108.8M paid
- 315 foreclosure sales postponed



12,462

Households Requesting
Assistance

\$248,403,068

in Assistance Requested

325

Cities with Submitted
Applications

7,742

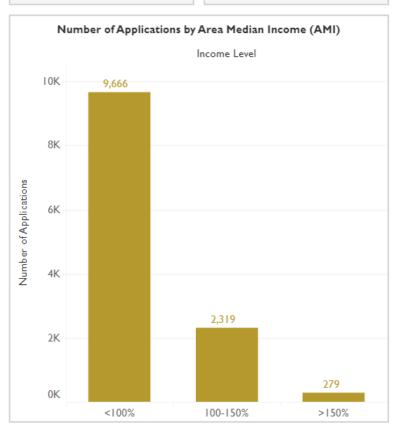
Households Approved

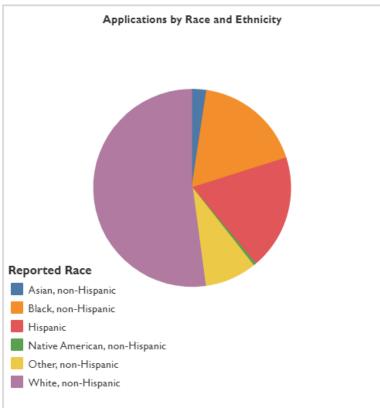
299

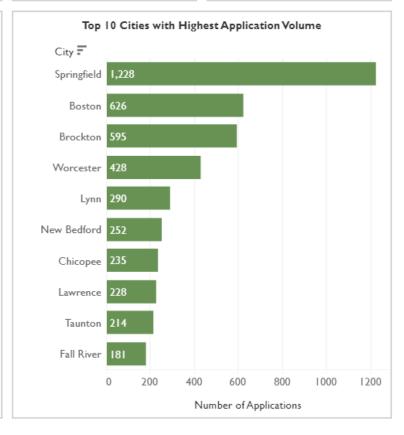
Servicers with Signed
Agreements

330

Non-Financial Postponements









2023 BOSTON

Effective Outreach to Rural and Underserved Communities





Effective Outreach to Rural & Underserved Communities

October 16, 2023

Stacy Barnes, director of Government Relations & Public Affairs





Topics





- Defining "rural" & Alaska Housing's role
- Understanding communication challenges
- Strategies & tactics for effective outreach
- Measuring Impact

Defining "Rural"









Understanding Communication Challenges



Gasoline and heating oil costs, winter 2023

Community	Heating oil, gal	Gasoline, gal reg	Community	Heating oil, gal	Gasoline, gal reg	
Akiak	\$5.95	\$6.14	McGrath	\$8.90	\$8.61	
Akutan	\$4.50	\$5.60	Minto	\$8.20	\$5.80	
Alatna	\$8.00	\$11.50	Mountain Village	\$9.12	\$8.65	
Anaktuvuk Pass*	\$1.54	\$9.31	Nelson Lagoon	\$6.73	\$6.54	
Anderson	\$4.48	\$3.65	Nenana	\$4.76	\$3.80	
Angoon	\$6.39	\$6.43	New Stuyahok	\$9.00	\$7.65	
Anvik	\$7.00	\$7.50	Nondalton	\$8.92	\$8.30	
Atka	\$7.50	\$6.25	Noorvik	\$7.73	\$9.01	
Atmautluak	\$6.54	\$6.78	Nuiasut*	\$1.50	\$6.38	
Atgasuk*	\$1.50	\$6.78	Nulato	\$6.80	\$7.20	
Bethel	\$6.78	\$6.68	Nunapitchuk	\$6.00	\$6.00	
Brevig Mission	\$7.06	\$7.16	Old Harbor	\$6.51	\$5.05	
Chenega	\$6.63	\$7.88	Ouzinkie	\$5.07	\$6.44	
Chienik	\$5.75	\$6.98	Pelican	\$6.57	\$7.09	
Chitina	\$4.42	\$5.87	Petersburg	\$5.81	\$5.28	
Circle	\$5.24	\$6.50	Pilot Station	\$9.07	\$8.90	
Clark's Point	\$4.57	\$5.00	Point Baker	\$5.35	\$5.45	
		4			4-11-	
Cordova	\$5.20	\$5.10	Point Hope*	\$1.74	\$7.60	
Craig	\$5.75	\$5.07	Port Lions	\$5.90	\$6.10	
Deering	\$3.30	\$3.61	Quinhagak	\$7.13	\$6.99	
Delta Junction	\$4.53	\$3.65	Ruby	\$7.75	\$7.75	
Dillingham	\$5.64	\$6.44	Russian Mission	\$7.50	\$7.50	
Eagle	\$6.95	\$6.95	Saint George	\$7.86	\$8.11	
Emmonak	\$6.83	\$6.98	Saint Michael	\$7.99	\$6.79	
Fairbanks	\$4.59	\$3.49	Sand Point	\$6.67	\$5.36	
Galena	\$8.83	\$10.08	Savoonga	\$5.75	\$5.75	
Gambell	\$5.92	\$5.92	Scammon Bay	\$7.85	\$7.85	
Glennallen	\$4.42	\$4.49	Seldovia	\$7.50	\$6.39	
Golovin	\$5.86	\$6.21	Shishmaref	\$7.08	\$5.15	
Goodnews Bay	\$6.79	\$6.99	Sleetmute	\$8.75	\$8.70	
Grayling	\$9.00	\$9.00	Stebbins	\$7.99	\$5.62	
Gustavus	\$6.16	\$5.79	Tanana	\$5.50	\$8.23	
Healy	\$4.75	\$3.70	Teller	\$8.76	\$8.70	
Holy Cross	\$8.48	\$9.00	Thorne Bay	\$5.81	\$5.59	
Homer	\$4.54	\$3.90	Togiak	\$6.98	\$7.15	
Hoonah	\$5.74	\$5.60	Toksook Bay	\$7.80	\$7.85	
Hooper Bay	\$8.91	\$8.24	Tuntutuliak	\$7.64	\$7.64	
Hughes	\$13.00	\$8.00	Unalakleet	\$6.97	\$6.97	
Huslia	\$6.25	\$6.00	Unalaska	\$5.21	\$4.73	
Juneau	\$5.50	\$4.53	Upper Kalskag	\$7.00	\$7.00	
juneau Kake	\$6.08	\$4.53	Utgiagvik*	\$7.00	\$7.00	
Kaktovik*	\$2.50	\$7.50	Valdez	\$4.70	\$4.50	
	4	\$7.50 \$7.50		4	\$4.50	
Kaltag	\$7.50		Wainwright*	\$1.75	4	
Kiana	\$7.73	\$7.98	Wales	\$6.44	\$6.95	

What Anchorage purchasing power would be elsewhere

California	San Francisco	\$98,784.5
	Los Angeles	\$83,259.6
	Sacramento	\$65,580.1
Texas	Dallas	\$56,629.8
	Austin	\$55,801.1
	Houston	\$50,883.9
Washington	Seattle	\$82,817.6
	Olympia	\$62,872.9
	Spokane	\$56,961.3
Florida	Miami	\$66,629.8
	Orlando	\$57,900.5
	Tallahassee	\$52,762.4
	are the top four stat s with Alaska. Yearly	

Screenshots of Alaska Economic Trends, July 2023.

Understanding Communication Challenges



Northern Alaska cable break repaired after 14 weeks of internet outages

By Ava White, KNOM - Nome - September 19, 2023



A rocky stretch of coastline near Nome (Laura Kraegel/KNOM

Repairs are complete to a severed fiber optic cable affecting internet and cellphone service in much of Northern and Western Alaska.

GCI announced the repairs in an email to customers Monday, 14 weeks after the cable was cut in an ice scouring event in the Arctic Ocean west of Prudhoe Bay. Many people in the affected regions experienced spotty internet and cell service and, at times, no internet connectivity at all.





Teller Alaska, Aug. 21, 2018





Teller Alaska, Aug. 21, 2018





Teller Alaska, Aug. 21, 2018





AHFC Board Meeting in Utqiagvik, Alaska, May 2013

Measuring Impact

Alaska Housing Relief Applications // Colinparing Area Percent of Applications to Population and April Unemployment // Thru End of 2020-06-22

Economic Region	Borough or Census Area	App Count	Арр %	Pop %	Pop Diff	Unem %	Unem Diff
Anchorage & Mat-Su	Anchorage Municipality	2,454	52.21%	39.92%	130.78%	40.40%	129.24%
	Matanuska-Susitna Borough	527	11.21%	14.56%	77.01%	13.70%	81.85%
Gulf Coast	Kenai Peninsula Borough	279	5.94%	7.98%	74.35%	8.00%	74.20%
	Kodiak Island Borough	69	1.47%	1.78%	82.55%	1.50%	97.87%
	Valdez-Cordova Census Area	45	0.96%	1.30%	73.69%	0.90%	106.38%
Interior	Denali Borough	10	0.21%	0.25%	83.62%	0.30%	70.92%
	Fairbanks North Star Borough	385	8.19%	13.12%	62.44%	7.40%	110.70%
	Southeast Fairbanks Census Area	6	0.13%	0.94%	13.54%	0.60%	21.28%
	Yukon-Koyokuk Census Area	4	0.09%	0.71%	11.97%	2.80%	3.04%
Northern	Nome Census Area	14	0.30%	1.34%	22.15%	0.80%	37.23%
	North Slope Borough	13	0.28%	1.35%	20.45%	0.20%	138.30%
	Northwest Arctic Borough	29	0.62%	1.06%	58.46%	0.60%	102.84%
Southeast	Haines Borough	34	0.72%	0.34%	210.18%	0.50%	144.68%
	Hoonah-Angoon Census Area	21	0.45%	0.29%	152.27%	0.20%	223.40%
	Yakutat City and Borough	3	0.06%	0.07%	86.41%	0.10%	63.83%
	Juneau City and Borough	298	6.34%	4.38%	144.90%	3.50%	181.16%
	Ketchikan Gateway Borough	149	3.17%	1.88%	168.68%	2.10%	150.96%
	Petersburg Borough	30	0.64%	0.44%	144.64%	0.30%	212.77%
	Prince of Wales-Hyder Census Area	33	0.70%	0.85%	82.86%	0.70%	100.30%
	Sitka City and Borough	112	2.38%	1.17%	204.17%	1.00%	238.30%
	Skagway Municipality	20	0.43%	0.15%	284.08%	0.50%	85.11%
	Wrangell City and Borough	25	0.53%	0.33%	162.01%	0.30%	177.30%
Southwest	Aleutians East Borough	5	0.11%	0.40%	26.47%	0.60%	17.73%
	Aleutians West Census Area	7	0.15%	0.76%	19.51%	0.60%	24.82%
	Bethel Census Area	39	0.83%	2.48%	33.46%	1.30%	63.83%
	Dillingham Census Area	11	0.23%	0.67%	35.01%	0.30%	78.01%
	Kusilvak Census Area	6	0.13%	1.12%	11.41%	0.80%	15.96%
	Lake and Peninsula Borough	5	0.11%	0.22%	47.94%	0.20%	53.19%







Working Together for Alaska Bryan Butcher

Each year, the Alaska Housing Finance Corporation **Board of Directors** gathers for an annual meeting in a different Alaska community. It's a valuable opportunity to see first-hand the unique housing needs, challenges and priorities facing Alaskans across the state.

In August we travelled to Wrangell to hear from community leaders, residents and Alaska Housing employees. At the top of my list was a meeting with former board chair Frank Roppel, who served on the board in the 1970s-80s and a second term that started in 2003.

Frank emphasized how important it is for members of our board and staff to see rural Alaska. Without visits outside of Anchorage, he said, programs like the Rural Professional Housing program that has since built 500 units might not exist.