

# Western States Housing Exchange

## California Housing Finance Agency

Communications: Special Event Marketing

### HFA Staff Contact

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## Background

CalHFA had been part of the West Coast Housing Exchange (WCHE) since 2016. This group, consisting of California, Oregon, and Washington, had held an annual gathering to discuss topics most relevant to the west coast states' particular housing finance environment. In 2023, the WCHE was expanded to include Alaska, Hawaii, Arizona, Idaho, and Nevada. This expansion was undertaken as an opportunity for housing finance leaders to connect with a broader set of HFA executives and learn from their experiences. To reflect these additions, the conference was renamed the **Western States Housing Exchange (West-Ex)**. The event was hosted by the California Housing Finance Agency on November 7 and 8, 2023, in Sacramento, CA.

The pandemic had put WCHE on hold for a few years, which, though disappointing, afforded the organizers the opportunity to reimagine the event for 2023. In addition, post-pandemic circumstances had changed: many state agencies were experiencing increased budgetary pressure and scrutiny. This was manifested in greatly restricted funding for non-essential travel, and a smaller group of participants.

## Goals

Because HFA staff typically meet each other at the very busy – and very large – NCSHA Annual Conference, CalHFA Executive Director Tiena Johnson Hall envisioned an event where housing leaders could gather, network, learn, and share in a smaller setting. She directed the planning team to focus on four areas:

- **Best Practices**  
We wanted to create a welcoming environment where leaders would feel comfortable sharing their ups and downs as well as their successes and failures.
- **Professional Development**  
We aimed to provide new information to help attendees further their industry knowledge and careers.
- **Networking**  
We needed to create opportunities for attendees to establish connections and foster lasting professional relationships.
- **Advocacy**  
We wanted to focus the discussion on supporting critical housing legislation as well as better understanding directives coming from the Federal level.

## **Cross-agency Planning Creates Ties Among Staff (*Provide Benefits that Outweigh Costs*)**

Director Johnson Hall invited colleagues from the eight participating states but unfortunately Hawaii was not able to take part. CalHFA led the coordination of schedules across seven HFAs and three time zones. Planning began in April 2023 with the formation of two planning committees, one internal to CalHFA for institutional knowledge about past WCHE events, and other external, with representatives from Alaska, Arizona, California, Idaho, Nevada, Oregon, and Washington. This committee was instrumental in choosing the topics that HFA leaders thought were most vital to explore. Each agency took responsibility for leading at least one of the chosen sessions. This planning allowed agency staff from each HFA

(including a Community Engagement Manager, a Director of Public Affairs, a Deputy Director, an EVP of Homeownership Lending, and Marketing Managers) to establish ties that have served them in the months after the event. These connections have allowed for the cross-pollination of ideas related to agency programs unrelated to the event itself, such as sharing ideas, tips and outcomes on agency initiatives that others have learned from.

### **Not Another Networking Conference (*Achieve Strategic Objectives*)**

The two-day event was designed to accommodate differing schedules and travel needs. To that end, the first and last elements of the event were optional, with everyone participating in the core sessions. CalHFA kicked off the convening by offering optional tours of two affordable housing developments. The first visit was to a hotel conversion called Vista Nueva that serves families who have experienced homelessness or who are at risk of homelessness. The group learned about what was involved in financing the conversion, the challenges and opportunities specific to hotel conversions, the unexpected obstacles, and how it was helping residents to be active, social and stable. Additionally, current residents spoke movingly about how the permanent supportive housing had been instrumental in turning their lives around.

The second tour highlighted a development called Salvator Apartments, which was financed in part by CalHFA's innovative Mixed-Income Program (MIP). The developers reported that using financing from MIP allowed the construction to be completed in one phase instead of two, greatly reducing the cost. This development is located near mass transit, increasing accessibility to jobs and also features a Green Point Rating for sustainability.

Later that day, the conference began in earnest with guest speakers from the California Interagency Council on Homelessness and nine sessions on the critical topics that participants had voted on earlier in the planning phase:

#### **Economic Forecast**

Andrew Olmem, formerly the Deputy Director of the White House National Economic Council (NEC), gave an economic outlook for the western states as well as a national economic overview.

#### **Housing Advocacy**

Stockton Williams from the National Council of State Housing Agencies covered current trends among Western states in state and federal housing advocacy, reviewed the lessons from recent success as well as setbacks, and brainstormed new policy ideas that could be part of Western states' housing advocacy efforts.

#### **Infrastructure Bill**

Akis Gialopsos of the Alaska Housing Finance Corporation discussed the passage of the Infrastructure Investment & Jobs Act in 2021 as well as the Inflation Reduction Act of 2022 with a focus how state HFAs are positioned to participate in the deployment of these federal funds.

#### **Bonds and Tax Credits**

Ruby Dhillon-Williams and Joan Serviss of the Arizona Department of Housing spoke about 9% and 4% tax credits and why the differences between the two matters to development partners. They explained why Arizona is prioritizing the utilization of the 4% LIHTC and the response from the development community.

#### **Race and Equity: Becoming an Anti-racist Organization**

Lisa Vaske, Bob Peterson, and Steve Walker from the Washington State Housing Finance Commission shared their successes and challenges in developing and implementing a Race and Equity Strategic Plan for their organization.

#### **Homelessness**

Margot Kushel, MD, Professor of Medicine & Director of the UCSF Center for Vulnerable Populations, spoke about her research and efforts to prevent and end homelessness through better understanding the complex relationship between housing and health.

#### **ADUs & Zoning**

Sharyl Silva of the California Housing Finance Agency, and Louis Mirante of the Bay Area Council, shared how Accessory Dwelling Units (ADUs) are becoming an important strategy for adding to the housing supply in California. Sharyl covered CalHFA's innovative ADU Grant program.

#### **Media and Public Engagement**

Delia Hernandez and Chelsea Bunch of Oregon Housing and Community Services talked about the importance of media training, interacting with the media, translation services and accessible engagement practices.

#### **Innovation Round**

Steve Aichroth from the Nevada Housing Division moderated a lively discussion that covered Climate Change, AI Impacts, Equity REITs, and/or Developer and Organizational Sustainability.

In addition to this engaging content, the conference featured networking dinners and working lunches so participants had plenty of opportunities to connect in a relaxed environment.

### **A More Engaging & Inspiring Event Experience (*Engage Targeted Audiences, Replicable*)**

West-Ex proved to be an important way for its attendees to connect and learn from each other. Our post-event survey revealed that 90% of participants were either 'satisfied' or 'very satisfied' with session content and delivery. Some of the survey comments included:

*"Excellent conference. Great choice of topics. Home run!!!"*

*"I thought all the sessions were incredibly well done. I loved the mix of presenters from those of us at HFAs and outside experts. I especially appreciated the openness of all the attendees to share their lessons learned and interesting ideas. Looking at the program, it was hard to imagine that it would all be so engaging, but it was!"*

*"I appreciated that every state involved had equal time to hold the floor and contribute in a meaningful way."*

CalHFA decided not to record the sessions so that participants could feel freer to speak on sensitive topics. We succeeded in creating an environment where housing finance leaders felt comfortable honestly exploring the challenges they face.

There were many topics the group had originally wanted to cover that will be explored in future West-Ex events. Arizona has volunteered to be the 2024 host state CalHFA looks forward to a continuing tradition of facilitating learning and deepening relationships across the western states.

A satellite-style map of the Western United States, showing the coastline on the left and the mountainous interior. The map is framed by a thin orange border.

# West-Ex<sup>23</sup>

2023 Western States Housing Exchange



November 7 & 8, 2023

California Housing Finance Agency

500 Capitol Mall, Fifth Floor Conference Center

	Session	Time	Speaker/Moderator	Agency
TUE 7	Affordable Housing Tour	8:30 – 11:30	Meet in lobby of 500 Capitol Mall at 8:30am. Travel by van to two local housing developments.	
	Lunch	11:45 – 12:15	Fifth Floor Conference Center, sponsored by Essent.	
	Welcome & Introductions	12:15 – 12:45	Tiena Johnson Hall	California Housing Finance Agency
	Economic Forecast	12:45 – 1:30	Andrew Olmem	Mayer Brown
	Housing Advocacy	1:30 – 2:30	Stockton Williams	National Council of State Housing Agencies
	Refreshments	2:30 – 2:45	Fifth Floor Conference Center	
	Infrastructure Bill	2:45 – 3:30	Vasilios (Akis) Gialopsos	Alaska Housing Finance Corp.
	Bonds & Tax Credits	3:30 – 4:15	Ruby Dhillon-Williams, Joan Serviss	Arizona Department of Housing
	Race and Equity	4:15 – 5:00	Lisa Vaske, Bob Peterson, Steve Walker	Washington State Housing Finance Commission
	Networking Dinner	5:30 – 7:30	Il Fornaio Restaurant, 400 Capitol Mall, Sacramento (HFA attendees only)	

	Session	Time	Speaker/Moderator	Agency
WED 8	Continental Breakfast	8:00 – 8:30	Fifth Floor Conference Center	
	Welcome & Overview	8:30 – 9:00	Meghan Marshall	California Interagency Council on Homelessness
	Homelessness	9:00 – 10:00	Dr. Margot Kushel	UC San Francisco
	ADUs & Zoning	10:00 – 10:45	Louis Mirante, Sharyl Silva	Bay Area Council, California Housing Finance Agency
	Refreshments	10:45 – 11:00	Fifth Floor Conference Center	
	Media & Public Engagement	11:00 – 11:45	Delia Hernandez, Chelsea Bunch	Oregon Housing & Community Services Department
	Innovation Session	11:45 – 12:30	Steve Aichroth	Nevada Housing Division
	Close	12:30 – 12:45	Tiena Johnson Hall	California Housing Finance Agency

West-Ex Program Sessions

The Western States Housing Exchange brings together leaders from western HFAs to learn from each other about innovative solutions to help solve critical housing challenges.

Tuesday Nov 7th

Economic Forecast

Andrew Olmem, formerly the Deputy Director of the White House National Economic Council (NEC), will discuss the economic outlook the western states. He will also give an update and a forecast for a national economic overview.

Speaker: Andrew Olmem, Mayer Brown

Housing Advocacy

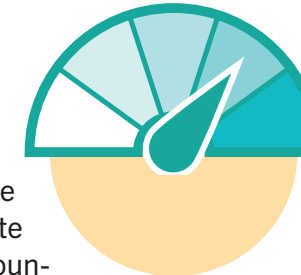
Every HFA is a housing advocate, both in its state with the governor and state legislature, and in Washington, DC with federal elected officials and federal regulators. This session will discuss current trends among Western states in state and federal housing advocacy, review the lessons from recent success as well as setbacks, and brainstorm new policy ideas that could be part of Western states' housing advocacy efforts in the years ahead.

Speaker: Stockton Williams  
National Council of State Housing Agencies

Infrastructure Bill

Passage of the Infrastructure Investment & Jobs Act in 2021 contained \$500 billion of new spending for various infrastructure purposes, including roads and bridges, broadband, drinking water, electric vehicles and more. The Inflation Reduction Act of 2022 focuses on lowering energy costs, including residential energy efficiency. State HFAs are positioned to participate in the deployment of these federal funds. Alaska will share its experience and ask how your agency is leading or collaborating with others to promote more safe, quality and affordable housing.

Speaker: Akis Gialopsos  
Alaska Housing Finance Corporation



Bonds and Tax Credits

Whether an affordable housing development is financed with 9% tax credits or 4% tax credits, there are meaningful differences, and the differences do matter to development partners, including the developer, architect, general contractor, and syndicator. In Arizona, we have prioritized the utilization of the 4% LIHTC, as we had been severely undersubscribed with this financing opportunity. The response from the development community has been tremendous and the increase in projects submitted skyrocketed. Learn about the work we are doing while we have a fleeting moment of time where volume cap is not an issue, and housing stock is critically needed.

Speakers: Ruby Dhillon-Williams, Joan Serviss  
Arizona Housing



Race and Equity: Becoming an Anti-Racist Organization

Hear about Washington's progress developing and implementing a Race and Equity Strategic Plan. We will discuss the other states' experiences, both internally and externally. Hear and share successes and challenges.

Speakers: Lisa Vaske, Bob Peterson, Steve Walker  
Washington State Housing Finance Commission



Wednesday Nov 8th

Homelessness

Margot Kushel, MD is a Professor of Medicine and Division Chief at the Division of Vulnerable Populations at Zuckerberg San Francisco General Hospital and Trauma Center and Director of the UCSF Center for Vulnerable Populations and UCSF Benioff Homelessness and Housing Initiative. Her research focuses on mitigating the effects of housing instability on health care outcomes. She examines efforts to prevent and end homelessness through better understanding the complex relationship between housing and health.

**Speaker:** Dr. Margot Kushel, UC San Francisco



ADUs & Zoning

Accessory dwelling units (ADUs) are an important and popular strategy for adding to the housing supply in California. Recent changes in zoning have made it easier to build ADUs and the introduction of the CalHFA ADU Grant has made them easier to finance. CalHFA's ADU Grant program offers a \$40,000 grant to pay for pre-development and closing costs for the construction of an ADU. The demand for this program has also created innovation in the ADU ecosystem including new financing products, expanded guidelines, escrow management services and ADU education.

**Speakers:** Luis Mirante, Sharyl Silva  
Bay Area Council, California  
Housing Finance Agency



Media and Public Engagement

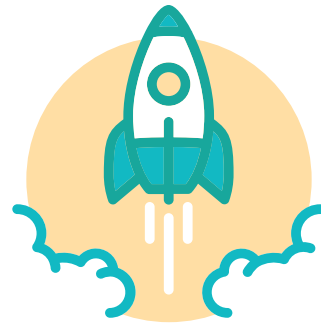
Oregon Housing and Community Services (OHCS) will present on Media and Language Access Engagement. Learn about the importance of media training, interacting with the media, translation services and accessible engagement practices. Mastering these practices enhances transparency and trust with the community, ensures key messages are delivered, and promotes inclusivity.

**Speakers:** Delia Hernandez, Chelsea Bunch  
Oregon Housing & Community Services

Innovation Round

During this last session of the Exchange, attendees will be able to revisit subjects that we didn't have time to sufficiently explore earlier. We may cover additional topics such as Climate Change, AI Impacts, Equity REITs, and/or Developer and Organizational Sustainability. Bring your questions, thoughts and expertise to this moderated discussion.

**Moderator:** Steve Aichroth, Nevada Housing Division



West-Ex Program Participants

Steve Aichroth

Nevada Housing Division

Steve Aichroth is currently the Administrator for the Nevada Housing Division. Mr. Aichroth previously served as the Administrator of the Manufactured Housing Division until the agency was merged with the Nevada Housing Division during the 2017 Legislative Session. After the merger, Mr. Aichroth served as the Deputy Administrator of the newly combined agencies. Prior to serving as the Manufactured Housing Division Administrator, he was the Chief of Administration at the Nevada Housing Division. He has also served as a Commissioner at the State of Nevada Commission for Common Interest Communities. Before entering public service, he spent the bulk of his career managing and running private sector business in Nevada. He holds a Bachelor's Degree in Industrial Design from San Jose State University.



Chelsea Bunch (she/her/hers)

Oregon Housing & Community Services

Chelsea Bunch is the Director of Equity, Diversity & Inclusion at Oregon Housing and Community Services (OHCS), working to build OHCS' foundation to center equity and racial justice in the work of the agency, and building and supporting staff capacity to operationalize the work. Prior to this role, Ms. Bunch worked as a Housing Integrator within OHCS, strengthening relationships with other state agencies, partners, and stakeholders. The thread of all her work has always been a love and desire to engage with and empower communities to come up with solutions that will have a great impact on their lives.



Greg Blake

Idaho Housing & Finance Association

Greg Blake serves as the chief information officer (CIO) and vice president of administration for Idaho Housing and Finance Association. In his position, Mr. Blake oversees information technology, marketing and communication, and human resources. His career has spanned over 35 years as an IT professional and he has consulted to over one hundred companies by providing expertise in IT system governance, IT security consulting, cybersecurity, process improvement, and software engineering. He is a technology futurist and has presented to numerous industry groups on the future of IT technology. He is currently a member of ISACA, ISSA, MISMO, Idaho Tech Council, and on the College of Western Idaho technical advisory committee.



**Ruby Dhillon-Williams**

Arizona Department of Housing

Ruby Dhillon-Williams is the Deputy Director of the Arizona Department of Housing (ADOH). She previously served as the Assistant Deputy Director of Housing & Community Development for ADOH from 2020-2022 overseeing Rental Development, Community Development & Revitalization, Special Needs Housing and Asset Management. Prior to that she served as Rental Programs Administrator from 2010-2012. Ms. Dhillon-Williams is a progressive leader with more than 20 years of experience in public and private sector housing development with an extensive background in utilizing the LIHTC program. She holds a Juris Doctorate from American College of Law and a Bachelor of Science in Political Science from University of Southern California.



**Vasilios (Akis) Gialopsos**

Alaska Housing Finance Corporation

Vasilios "Akis" Gialopsos joined Alaska Housing Finance Corporation in January 2023 as Deputy Executive Director. Mr Gialopsos worked in the Alaska Legislature for nearly a decade in diverse roles including an aide in the House of Representatives to Chief of Staff for the Senate President. For four years, he was the Committee Aide to the Senate Resources Committee. He then served as Deputy Chief of Staff and Legislative Director in the Office of Governor Mike Dunleavy. Following the retirement of Commissioner Corri Feige, from July 2022 until January 2023, he served as the Acting Commissioner of the Department of Natural Resources overseeing the largest non-federal land management portfolio in the United States.



**Tiena Johnson Hall**

California Housing Finance Agency

Tiena Johnson Hall was appointed as Executive Director of the California Housing Finance Agency (CalHFA) by California Governor Gavin Newsom in July 2021. In this role, she works to further the Agency's mission to invest in diverse communities with financing programs that help more Californians have a place to call home. Through her leadership of CalHFA, Ms. Johnson Hall engages mortgage lenders; affordable housing developers; federal, state and local government agencies; advocacy organizations; public officials and representatives from the private financing markets to work collaboratively to create housing options that are in reach and accessible for more low- and moderate-income Californians. Ms. Johnson Hall received her Bachelor's Degree in Economics from Howard University and MBA from the University of Redlands.



**Delia Hernandez (she/her/hers)**

Oregon Housing & Community Services

Delia Hernández (she/her/hers) is a public information officer at Oregon Housing and Community Services (OHCS). Ms. Hernández previously worked at the Oregon Health Authority (OHA) where she served as a public information officer. Prior to working at OHA, she spent 12 years as a television news reporter and producer at KUNP (Univision) and KATU, where she helped launch a Spanish-language newscast after graduating from Washington State University with a broadcast journalism degree. At OHCS, she is responsible of developing the media strategy to help promote the agency's core services, programs and mission to provide quality, affordable housing for Oregonians of lower and moderate income.



**Christine Hess**

Nevada Housing Division

Christine Hess is currently the Chief Financial Officer for the Nevada Housing Division. Prior to this position, Ms. Hess was the Executive Director for the Nevada Housing Coalition, a statewide non-profit to advance and promote affordable housing for all Nevadans. Under her leadership, the Coalition identified new funding resources for affordable housing during the pandemic, supporting the newly launched Home Means Nevada Initiative. In addition to her recent affordable housing experience in Nevada, Ms. Hess has a background in community and economic development and business. Ms. Hess earned a Master of Business Administration from the University of Wyoming in 2018.



**Dr. Margot Kushel**

UC San Francisco

Margot Kushel, MD is a Professor of Medicine and Division Chief at the Division of Vulnerable Populations at Zuckerberg San Francisco General Hospital and Trauma Center and Director of the UCSF Center for Vulnerable Populations and UCSF Benioff Homelessness and Housing Initiative. Her research focuses on mitigating the effects of housing instability on health care outcomes. She examines efforts to prevent and end homelessness through better understanding the complex relationship between housing and health.



**Meghan Marshall**

California Interagency Council on Homelessness

Meghan Marshall was appointed Executive Officer of the California Interagency Council on Homelessness by Governor Gavin Newsom in March 2023. Ms. Marshall has over 17 years of experience working in the public sectors of public health, behavioral health, human services and housing and homelessness.



**Louis Mirante**

Bay Area Council

Louis Mirante is Vice President of Public Policy at the Bay Area Council, focusing on the Council’s housing policy and legislation work. Prior to joining the Council, he was the legislative director of California YIMBY, a statewide housing advocacy and coalition-building organization that in just five years rose from the margins to become one of California’s leading housing policy groups. In this role, Mr. Mirante helped craft and win approval for key state legislation to boost housing production and hold local governments accountable for meeting their housing obligations. Mr. Mirante holds a degree in political science from University of Michigan, Ann Arbor.



**Andrew Olmem**

Mayer Brown

Andrew Olmem is a partner with Mayer Brown. He previously served as the Deputy Assistant to the President for Economic Policy and Deputy Director of the White House National Economic Council (NEC) where he oversaw the development and coordination of the administrations’ domestic economic policies, including for financial services, technology, telecom, energy, and infrastructure. During his tenure at the White House, he played a key role in the passage of the Coronavirus Aid, Relief, and Economic Security (CARES) Act, landmark legislation to address the economic downturn due to the coronavirus, and oversaw the administration’s regulatory reform initiatives. Before joining the White House, Mr. Olmem was a financial services partner in private practice.



**Bob Peterson**

Washington State Housing Finance Commission

Bob Peterson has served as the Deputy Director of the Washington State Housing Finance Commission since March 2022 following more than 20 years of leadership at the Commission. He initially joined the Commission’s Homeownership division in 2000 from the banking industry, later taking a hiatus to work at the Pierce County Housing Authority before returning to the Commission in 2006. As Deputy Director, he is responsible for the administrative integrity of the Commission, directs and manages business services and plays a major role in strategic planning and implementing the Commission’s racial-equity initiatives. He is a graduate of Washington State University with a Bachelor of Arts in Finance.



**Joan Serviss**

Arizona Department of Housing

Joan Serviss has been a leader in the fight to end homelessness in Arizona and an advocate for safe, affordable housing for all Arizonans. She has more than twenty years of experience in coalition building, state and federal policy work, and community organizing. Prior to her role with ADOH, Ms. Serviss served for more than ten years as the executive director of the non-profit Arizona Housing Coalition, a statewide organization leading in the efforts to end homelessness by advocating for affordable homes. She is a graduate of Arizona State University with a Master’s Degree in Public Administration.



**Sharyl Silva**

California Housing Finance Agency

Sharyl Silva serves as a Housing Finance Specialist in the Lender Services/ Outreach unit for the California Housing Finance Agency’s Homeownership Division. She currently works with lenders, realtors, non-profit organizations, localities, private and public entities to network educate and promote affordable housing throughout the State of California. She has spent over 10 years in the residential real estate lending industry with various mortgage lenders and has held positions in loan production, HMDA reporting, and community outreach.



**Chris Shultz**

California Housing Finance Agency

Chris Shultz was appointed by Governor Gavin Newsom as Chief Deputy Director of the CalHFA in June 2023. Previously, Mr. Shultz held high-level leadership positions at the California Department of Financial Protection and Innovation (Chief Deputy Commissioner from 2019–23), the Department of Consumer Affairs (Chief Deputy Director from 2017–19) and the Department of Insurance (Deputy Commissioner from 2011–17). Mr. Shultz, who holds a master’s degree from California State University, Sacramento, has also served as a Legislative Director and Chief of Staff in the California State Assembly and a Capitol Director in the California State Senate, and was Public Affairs Director at the Ulum Group, a private public relations and communications firm.



**Lisa Vatske**

**Washington State Housing Finance Commission**

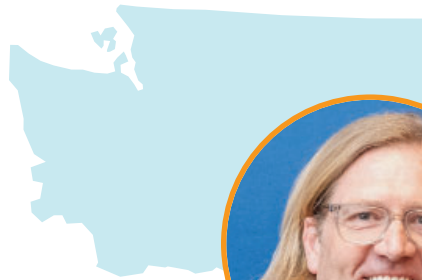
The Commission's Director of the Multifamily Housing and Community Facilities Division is Lisa Vatske. Ms. Vatske joined the Commission in 2014. Lisa has over 30 years of experience in housing, community and economic development finance and programs, holding various positions within the Washington State Department of Commerce, over an 18-year period, with over six years as Managing Director of the Washington State Housing Trust Fund. Lisa held positions in the Washington State Employment Security Department as well as the Department of Social and Health Services. Ms. Vatske was instrumental in the start-up and financing for Fish Brewing Company, producing Fish Tale Ales and served as their Chief Financial Officer. She is a graduate of the University of Massachusetts, Amherst, with a BBA in Business Finance.



**Steve Walker**

**Washington State Housing Finance Commission**

Steve Walker is Executive Director of the Washington State Housing Finance Commission, a self-supporting public agency that finances thousands of affordable homes across Washington each year. Mr. Walker has 30 years of experience working in affordable housing and community development in several states. His leadership includes 18 years at the Housing Finance Commission's Multifamily Housing and Community Facilities Division. He then directed the City of Seattle's Office of Housing for five years, meeting the challenges of an unprecedented rise in housing costs and homelessness, before returning to lead the Commission in December 2019. He is a graduate of Columbia University and holds a Master's Degree in Urban Design and Planning from the University of Washington.



**Stockton Williams**

**National Council of State Housing Agencies**

Stockton Williams has been Executive Director of the National Council of State Housing Agencies since 2018. NCSHA's state housing finance agency members have delivered more than \$600 billion in financing to make possible the purchase, development, and rehabilitation of more than 8 million affordable homes for low- and moderate-income households. Mr. Williams leads NCSHA's wide-ranging efforts to advocate and strengthen the central role of state HFAs in the nation's housing system. He began his career as a developer of affordable housing.



**Caleb Yant (He/Him/His)**

**Oregon Housing & Community Services**

Caleb Yant is the Deputy Director of Oregon Housing and Community Services (OHCS). In this role, his primary responsibility is to implement strategies outlined by the agency. This is accomplished through the coordination, alignment, and prioritization of the agency's resources to perform and monitor the projects and initiatives that will deliver desired outcomes to Oregonians. Mr. Yant has 10 years of leadership at OHCS as Administrator of Programs, Chief Financial Officer, and then Deputy Director.



