2014 Entry Form (Complete one for each entry.)

	F	ill out the	entry name <i>exac</i>	ctly as you	want it listed in	the program.			
Entry N	Name N	Midwest Housing Finance Collaborative (MHFC)							
	HFA \	Michigan State Housing Development Authority							
Submission Co	ontact \	Mary Lou Keenon							
F	hone 5	17-373	-0011	Ema	_{iil} keenon	m@michigaı	n.gov		
Qualified Entries must be received by Tuesday, July 1, 2014. For more information about Qualified Entries, click here to access the 2014 Entry Rules. Use this header on the upper right corner of each page. Michigan State Housing Development Authority									
	HFA Entry Na	ame	Midwest Housing Finan	ce Collaborative					

Communications	Homeownership	Rental Housing	Special Needs Housing
☐ Annual Report ☐ Promotional Materials and Newsletters ☐ Creative Media	☐ Empowering New Buyers ☐ Home Improvement and Rehabilitation ☐ Encouraging New Production	 ☐ Multifamily Management ☐ Preservation and Rehabilitation ☐ Encouraging New Production 	☐ Combating Homelessness ☐ Housing for Persons with Special Needs
Legislative Advocacy	Management Innovation	Special Achievement	Are you providing visual aids?
☐ State Advocacy ■ Federal Advocacy	☐ Financial ☐ Human Resources ☐ Operations ☐ Technology	Special Achievement	■ YES □ NO

HFA: Michigan State Housing Development Authority
Category Legislative Advocacy

Subcategory: Federal Advocacy

Entry Name: Midwest Housing Finance Collaborative (MHFC)

Overview - Objective - Coalition Building

The MHFC consists of state affordable housing agencies from Michigan, Wisconsin, Minnesota, Illinois, Indiana, Ohio, Pennsylvania, Nebraska and Iowa. The goal of the MHFC is to share best practices, resources and information that will assist in strengthening the individual agencies, creating a unified front for the region and marketing the Midwest as a great place to do business. The Collaborative is not only creative but also is proving to be effective in achieving federal legislative objectives while showcasing the Midwest and all it has to offer.

History

In late 2012, Michigan Governor Rick Snyder was elected as co-chair of the Great Lakes Governor's Council.

The Council has one simple mission: To encourage and facilitate environmentally responsible economic growth. This has been accomplished by establishing a cooperative effort between the public and private sectors among the eight Great Lakes States, Ontario and Québec. Through the Council, governors work collectively to ensure that the entire Great Lakes region is both economically sound and environmentally conscious in addressing today's problems and tomorrow's challenges.

The Council works directly for the eight Great Lakes governors on projects and issues of common concern. The Council members develop, implement and coordinate project-specific initiatives to improve the region's environment and economy.

Soon after his election as co-chair, Governor Snyder reached out to his cabinet and encouraged each department head to network with their counterparts throughout the region and explore the possibilities for sharing best practices and common resources. The Michigan State Housing Development Authority (MSHDA) wasted no time in laying the groundwork for what is now called the Midwest Housing Finance Collaborative (MHFC).

Anticipating, Identifying and Prioritizing Legislative Issues – Effective Use of Resources

The journey began by scheduling meetings with affordable housing agencies in Wisconsin, Minnesota, Illinois, Indiana, Ohio and Pennsylvania. The meetings took place over the first quarter of 2013 and the response was overwhelming. Each state was interested in creating a "Midwest" entity that would allow housing agency staff and directors to meet, communicate on a monthly basis and begin discussing ways we could leverage our combined influences and resources. Since these initial meetings, the group also added Nebraska and Iowa to the collaborative.

The first official MHFC conference took place in Detroit, MI in the fall of 2013. As the host of this event, Michigan highlighted some of the creative programs MSHDA has implemented throughout the state with an up-close and personal look at the city of Detroit. Many of the Midwest states are facing similar problems (decline in manufacturing jobs, aging infrastructures, loss of population, etc.) in their core cities and the conference allowed for a candid discussion of

Michigan State Housing Development Authority Midwest Housing Finance Collaborative

ways to improve these problems, funding sources and establishing a process for setting and achieving goals that would benefit the region. We used our time together wisely, analyzing and anticipating what kinds of complications may arise around the issues we identified as major goals to tackle as a regional group focused on affordable housing and community economic development for our respective states.

This conference also allowed the attending Executive Directors to meet privately and further identify the priorities of the MHFC. These priorities were fleshed out by a moderator utilizing the Charrette system and became the immediate goals of the group. One of the key goals was leveraging the influence of the region in our government affairs strategy and focused on producing results by the 2014 NCSHA legislative conference.

<u>Creation of MHFC Legislative Brochure to Forge Relationships with Federal Legislators</u>

It was decided at the MHFC conference that the group should put together a brochure that introduced our new group to Congress by means of highlighting exemplary developments using a cross section of federal programs all while servicing a wide variety of customers. Each state submitted one stand-out development with pictures and a summary. These submissions were collected over the last part of 2013 and the beginning of 2014.

MSHDA was the lead on the project and produced everything in house. The efforts produced the first Midwest-specific legislative piece. These booklets were distributed to each delegation office during Capitol Hill visits at the 2014 NCSHA legislative conference. The brochures were greeted with enthusiasm and encouragement for MHFC to continue collaborating from a regional standpoint in an effort to "rebrand" the Midwest as an ideal place to do business. (See Attachments)

Another product of the MHFC conference was the decision to host a reception during the NCSHA legislative conference. After meeting all the requirements for an "open meeting," invitations were sent to each state delegation. The event was well attended, featuring legislators, staff and housing stakeholders and provided the MHFC another opportunity to educate the group on who we were and why we decided to take on the challenge to create a regional collaboration.

Summary

Through the creation of the MHFC, we were able to enhance the overall mission of MSHDA and the Midwest by expanding our scope of work and bringing together our housing partners to form a regional collaborative designed to rebrand the Midwest from its former "rust belt" designation. Now we are well on our way to becoming a remarkably "renewed region," one that invites investment and economic development. We were able to reach our target audience, the Congressional delegations of each partner state, and advance our creatively crafted message.

The MHFC continues to look for new and even more efficient ways to do business with a focus on trends in the industry. The next regional conference will be hosted in Chicago and will allow us to review our accomplishments, prioritize next steps and identify the goals for the next year and beyond.

Michigan State Housing Development Authority Midwest Housing Finance Collaborative

Impact

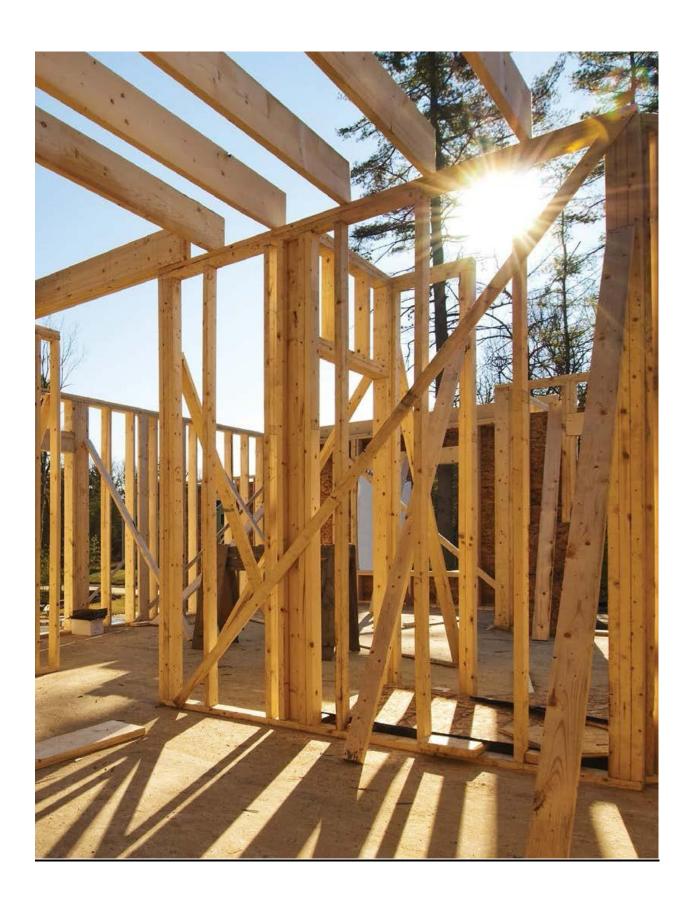
Perhaps the greatest impact of this coordinated advocacy is that it keeps federal legislators in the know about how the decisions they make can affect not only their district and state but the entire Midwest region. We used our MHFC debut as an opportunity to tell members of Congress -- in particular House Ways and Means Committee Chairman Dave Camp -- that any tax reform plan that is advanced must preserve the Low Income Housing Tax Credit and the Housing Bonds. We illustrated how both programs have had a proven track record of success in providing affordable housing in the region and have helped lower income individuals and families who need it.

We strongly believe that raising our collective MHFC voices in this way allows us to advance the right legislation, fulfill the missions of the participating HFAs and advocate for the public we serve.

Michigan State Housing Development Authority Midwest Housing Finance Collaborative

Attachments

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Welcome

Greetings from the Great Midwest!

Thank you for your interest in the Midwest Housing Finance Collaborative (MHFC). This brochure will give you an overview of affordable housing developments within the Midwest region, highlight each participating state housing agency and provide a glimpse into the purpose of the Collaborative.

Our goal is to share best practices, combine resources and work seamlessly to promote the Midwest as a great place to live and do business. The region is a major contributor to the nation's economic strength, with outstanding institutions of higher education, manufacturing and technology that are driving significant revitalization. It offers vibrant urban cities along with a strong rural heritage that continues to attract new residents and investment. The Rust Belt days are behind us and our members now want to engage and educate investors, job creators, policy makers and the public on the multitude of opportunities that exist and the resources available in the Midwest.

Working and living in the region provides remarkable benefits. The Midwest is experiencing population and business growth, and with that comes the need for more affordable housing. Our rental vacancy rates and the Housing Price Index are lower than the national average, which is creating housing opportunities for buyers at all income levels, developers and other housing investors. We continue to focus on meeting the immediate housing needs and enhancing the long-term viability of our neighborhoods and communities.

While there are challenges within the Midwest affordable housing community, the prospects for the future look bright. The MHFC provides the ideal partnership to pilot, develop and share creative solutions among the states and with our stakeholders, citizens and elected officials. The group was formed in 2013, but already we have developed strategies for working together and exploring exciting new opportunities, partnerships and ways of effectively leveraging the overall influence of the region at the local and national level. Together, we are committed to ensuring the housing needs of the Midwest are being met.

An exciting future awaits and we look forward to sharing our experiences and successes with each of you. If you have any questions or would like to learn more about the MHFC, please do not hesitate to call on any one of us.

Sincerely,

Mary R. Kenney, Executive Director, Illinois Housing Development Authority

Jacob Sipe, Executive Director, Indiana Housing and Community Development Authority

Dave Jamison, Executive Director, Iowa Finance Authority

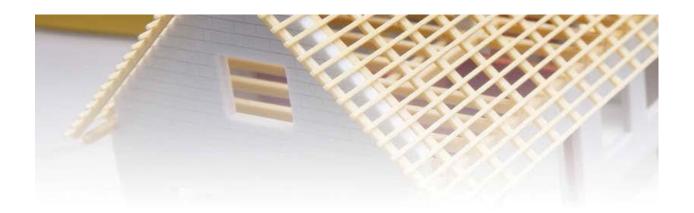
Scott Woosley, Executive Director, Michigan State Housing Development Authority

Mary Tingerthal, Housing Commissioner, Minnesota Housing Finance Agency

Tim Kenny, Executive Director, Nebraska Investment Finanace Authority Doug Garver, Executive Director, Ohio Housing Finance Agency

Brian Hudson, Executive Director, Pennsylvania Housing Finance Agency

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Housing Finance COLLABORATIVE



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The Partnership



MICHIGAN SCOTT WOOSLEY Executive Director. Michigan State Housing Development Authority michigan.gov/mshda



OHIO DOUG GARVER **Executive Director.** Ohio Housing Finance Agency ohiohome.org



MINNESOTA MARY TINGERTHAL Housing Commissioner, Minnesota Housing Finance Agency mnhousing.gov



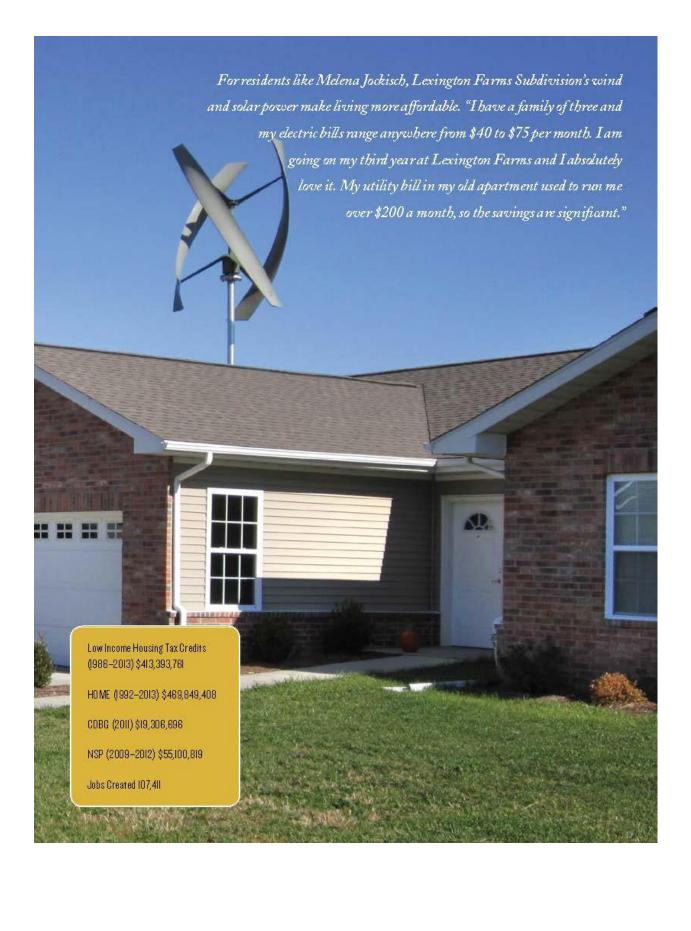
PENNSYLVANIA **BRIAN HUDSON** Executive Director, Pennsylvania Housing Finance Agency phfa.org



NEBRASKA TIM KENNY Executive Director, Nebraska Investment Finanace Authority nifa.org



WISCONSIN WYMAN B. WINSTON **Executive Director,** Wisconsin Housing and Economic Development Authority wheda.com



Illinois

Lexington Farms Subdivision



Located in the eastern suburbs of St. Louis in the Metro East region of Illinois, Lexington Farms Subdivision opened in November 2012 and quickly became a model for new, affordable green housing. Financed with private equity generated from the federal Low-Income Housing Tax Credit program, Lexington Farms is the first LEED Platinum certified affordable housing community of its kind in the nation. The subdivision of 32 single-family homes aims for net-zero energy use by producing as much power onsite as it consumes over the course of a year. This allows for drastically reduced utility bills, helping to further reduce the cost of housing for lower-income residents.

Each home can produce up to 8.2 kilowatts of energy through roof-mounted sclar panels and wind turbines, providing no-cost electricity to the entire 32-home subdivision-even the streetlights are powered by the wind and sun. Green technology will keep utility costs close to zero and in some cases electric bills will reflect a credit for electricity contributed to the grid, allowing the developer to rent the three-bedroom homes at a drastic discount to families earning less than \$40,000 per year. Lexington Farms will also create homeownership opportunities by providing the option for qualified residents to purchase their homes through a rent-to-own program.

Illinois Builds Sustainable Neighborhoods

Once seen as a cost-prohibitive luxury, sustainability and environmentally conscious practices have become fundamental components of affordable housing in Illinois. As the state creates stronger incentives for green building, developers are increasingly meeting the challenge. A number of IHDA's green-development incentives can be seen in Lexington Farms, including water-conservation, the use of Energy Star appliances, native and draught-tolerant vegetation in landscaping schemes and information for each home's occupants on how to maintain its green features.

IHDA developed Lexington Farms in partnership with Capstone Development Group using \$1.6 million in federal American Recovery and Reinvestment Act (ARRA) funds and \$6.7 million in private equity generated from the sale of federal Low Income Housing Tax Credits, The homes each have three bedrooms, two full bathrooms and an attached two-car garage.

"This net-zero community is enhancing affordability for residents," said Bill Luchini, president of Capstone Development Group, "That's another \$200 a month that can be used for clothes, food, education and bills. That's the reason we do what we do." For more information, visit thda.org.

The community was fully occupied at the time of the grand opening, demonstrating the need for affordable housing in the area. Energy costs can consume the resources of Illinois' low- and middle-income families at levels comparable to food and healthcare costs. By reheving this burden, the state can overcome a significant barrier to long-term affordability.





Indiana

Romweber Flats (the Flats)



The Flats is an affordable senior housing community in downtown Batesville on Indiana's southeastern border. The project developed from many game-changing circumstances converging in the City: vacated industrial plants occupied more than 50% of the square footage in the downtown area; retailers were struggling due to housing shifts away from the downtown, and an increasing need for affordable senior housing.

Concerned with these issues the City formed a committee consisting of members from the public and private sectors to form a comprehensive

redevelopment plan for downtown Batesville. One recommendation from the plan included increasing housing density in the downtown by repurposing older, obsolete buildings into housing opportunities.

Romweber Flats is an adaptive re-use of a historic manufacturing building; redesigning 80,000 square feet of open space into 54 apartments along with a senior center and new concept restaurant. Included in the facility is a movie theater, beauty salon, exercise facility, library and multiple common spaces. Utilizing innovative construction materials allowed for decreased long-term maintenance and lower operating costs which boosted the building to achieve Gold LEED Certification; providing affordable utility bills for the seniors on fixed incomes.

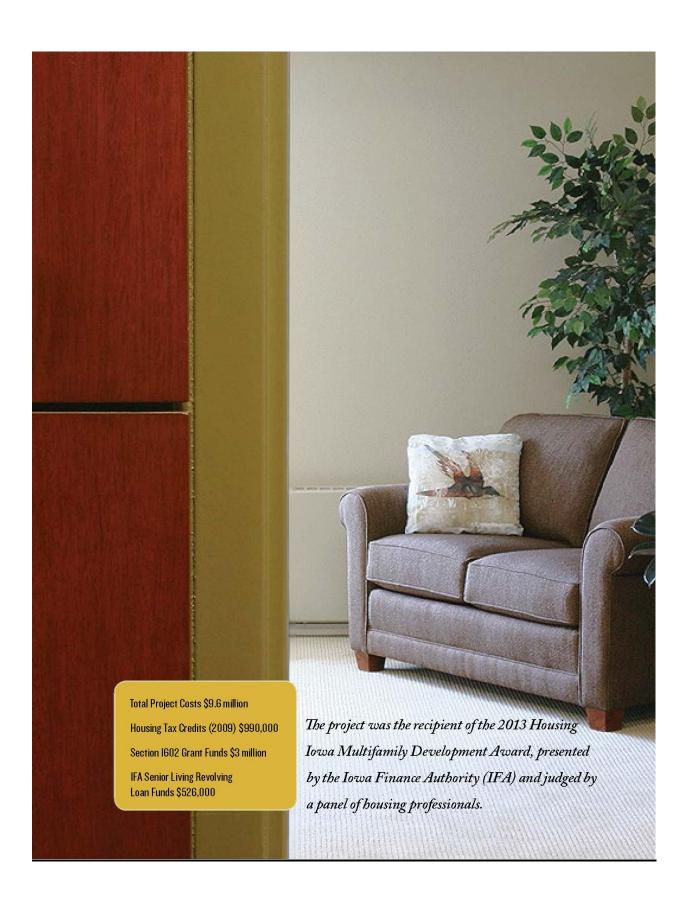
The Flats' full service 80-seat restaurant is open to the public and residents can dine in this new multi-generational café with easy access from within the building. The Big Four Café's professionally trained chef/operator employs 13 people and provides residents with nutritious meals for \$3.

With the opening of the on-site senior center, older residents in southeast Indiana now have a dedicated, handicap accessible place to congregate, socialize and participate in programs and activities.

The Flats project is a catalyst for improving an area of the community that was plagued by substandard housing and aging businesses. The significant improvement and investment brought about renewed interest and economic opportunities in the downtown by other building owners. To date, over \$800,000 has been committed by local businesses to improve their building's façades. For more information, visit iheda.in.gov.

Romweber Flats has been recognized with multiple awards: Gold LEED Certification, Historic Landmarks of Indiana for adaptive reuse as well as best one bedroom floor plan from the Indiana Apartment Association.









The acquisition and rehabilitation of Crest view Terrace Apartment's located in West Des Moines was completed in 2011. The building was originally built in 1962 as one of three HUD 202 demonstration projects built in the United States. From 1962 to 2010 the facility consisted of 101 apartments that featured rooms with bathrooms, but no kitchens; today it offers 55 apartments with 40 one-bedroom and 15 two-bedroom units for seniors.

The original design of this building was based on a model of efficient living environments in a time that was known for a reevaluation of modern living in

machine-like environments. Living units the size of 500 square feet came to resemble acute care living facilities, rather than 2,400 square-feet senior living space.

The building core was not changed; rather it under went a building realignment to meet contemporary expectations. The architectural intervention was respectful of existing components and was the basis for a celebration of what was good about mid-century modern architecture. It allowed for true sustainability and enhanced the effective use of resources through the reuse of well-built components.

The careful reuse allowed for the capture of nearly 70% of the building's embodied energy and was based on sustainability. This translates to an energy savings equal to power a single-family home for 641 years.

This affordable housing option is set in an affluent community, where real estate values pushed retired residents out of their community after their work years. This thoughtful realignment allowed for an age-in-place option in the local community with a vacancy rate of less than 2%.

The apartment was renovated by Developer, Community Housing Initiatives, Inc., and includes a dining room and computer learning center. For more information, visit iowafinanceauthority.gov

Mattie moved from an apartment in Des Moines to Crestview Terrace Apartments. "Crestview Terrace Apartments is a good place," she said. "Ive met a lot of great people, and I feel at home here."



Still, demand for Silver Star's services remained high. Phase II of the Silver Star project will alleviate the problem by adding 100 units connected to the original complex. Construction of the addition began in the summer of 2012, and the units are expected to be ready for occupancy by late summer of 2013.



Michigan



Michigan Innovation Helps Formerly Homeless Veterans Find New Beginnings

Veterans Day was extra special in Battle Creek in 2013, as Gov. Rick Snyder, other state and local dignitaries, developers, stakeholders and formerly homeless veterans marked the grand opening of Silver Star Apartment Homes Phase II. Just like Phase I, which opened in 2009, the adjoining complex was developed to provide permanent supportive housing to homeless veterans. The 100-unit

second phase was developed with \$12 million in LIHTC financing, as well as a \$2.7 million HOME loan and \$1.3 million in permanent loan financing from MSHDA.

"The entire project more than likely never could have happened without the tax credits," said Nathan Rykse, a project developer for Frontier Development and development coordinator for Silver Star manager Medallion Management. MSHDA committed 100-Project Based Housing Choice Vouchers for the development. The vouchers, provided by the U.S. Department of Housing and Urban Development, pay all or a portion of the veteran's rent at the property based on their income. They're a critical piece of the financing because the vouchers support the operation of the development by providing critical rental income.

Both Silver Star phases have received national recognition for being state of the art examples of using a combination of tools to meet the needs of the homeless veterans. "The properties demonstrate what can be achieved when federal, state and local developers work together to bring their many skills and tools to bear to address a critical need," said MSHDA Executive Director Scott Woosley.

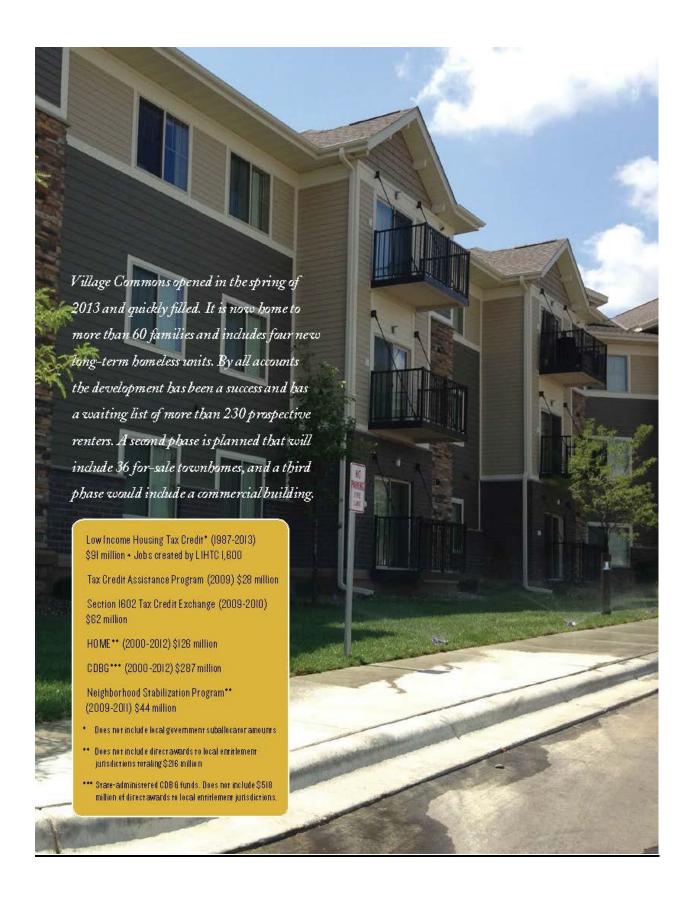
Apartments are one-bedroom units fully furnished and stocked with appliances, flatware, tableware, bedding, linen, sundries and food donated by the local community. While most residents had no income when they came to Silver Star, most now do, either by landing a job or signing up for government programs to which they were entitled, such as Social Security or VA Disability. Construction on Phase II began in 2012, and the units were ready for occupancy in September 2013.

Beyond those who gained living quarters through Silver Star, the Greater Battle Creek community benefited from the economic impact of Phase II's construction. Rykse said the project provided 150 construction jobs during the year it was under development. Silver Star was also a Section 3 project that promoted partnering with subcontractors and suppliers who employed residents of low-income housing and are local to the jobsite.

For more information, visit michigan.gov/mshda.

The community is named for the Silver Star medal, one of the military's highest honors, and is considered a rousing success by veterans' groups. The project also has brought welcomed work to local contractors. Phillips said dozens of trades workers are on the job each day, and a nearby pizza shop makes a daily run to cater to the construction crew. "The reach for this really goes out deep into the local economy," Phillips said.





Minnesota

Fostering Strong Communities Through Workforce Housing: Village Commons



As Minnesota's economy experiences a new period of growth, the partnership between state and federal government and private employers to provide access to affordable housing is even more critical. Many communities across the state are experiencing a thriving economy, but lack workforce housing options.

In Minnesota, more than 600,000 households are cost burdened, paying more than a third of their income for housing. That figure is even worse for renters, with more than 50% who are cost burdened. Minnesota Housing is working to bridge this gap with tactical solutions and tools like the Low Income Housing

Tax Credit (LIHTC) program. Tax Credits, one of the most effective financing tools available, were used to create Village Commons in suburban Scott County, west of Mirneapolis. This 66-unit development with a 48-unit apartment building and 18 townhome units addresses an under-supply of affordable housing and forecasted area growth of an additional 43,000 households over the next decade.

Like many affordable housing developments, Village Commons received sizable opposition before it was approved by the Savage City Council. Minnesota Housing is working to educate communities on the need for this critical housing stock and reduce fear and misconceptions that exist.

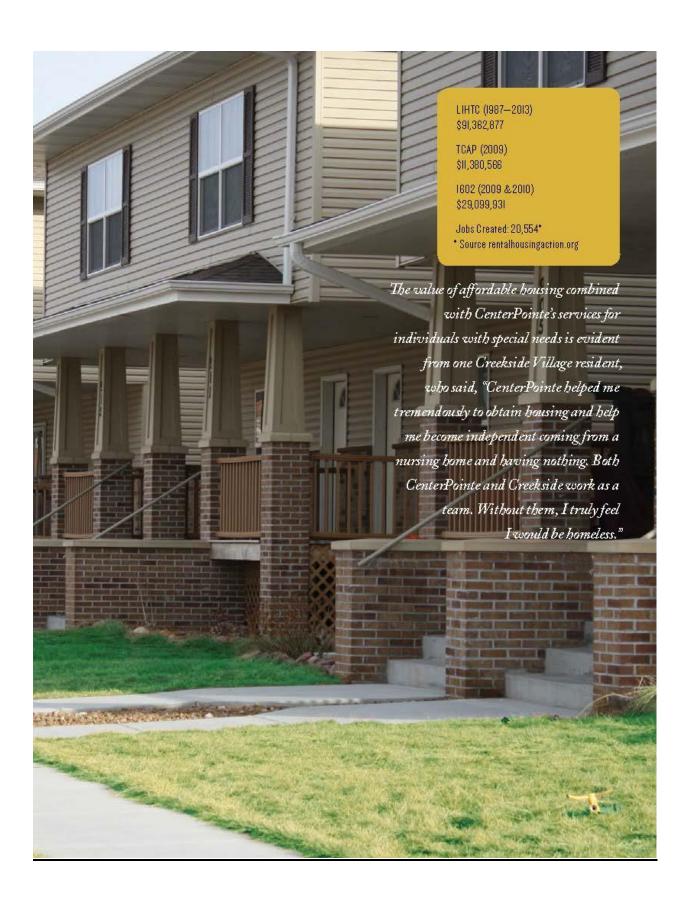
At the ribbon cutting, developer Ron Clark thanked Commissioner Tingerthal and local politicians "for having the courage" to approve the project in the face of opposition. He said that the amount of work to have the development was quite exhaustive, but that the benefits it will provide to working families in the area will make it well worth the effort.

Ron Clark Construction & Design is experienced in single family and market rate rental development and has become a champion of affordable housing after a difficult battle in another Minneapolis inner ring suburb where a development was rejected after a well-organized NIMBY campaign to block local approval. Since then, Clark has combined the quality and detailed craftsmanship of his other lines of business with the affordable rental development and is a valued partner of Minnesota Housing. For more information, visit mnhousing.gov.

"Twe listened to community leaders and employers across the state cite lack of workforce housing as a barrier to growth. Support for additional housing options is an important step forward in supporting job growth and developing a strong workforce."

Mary Tingerthal, Minnesota Housing Commissioner





Nebraska

Creekside Village

Creekside Village brings together single family townhomes, apartment units and housing for those with special needs in a unique development that not only addresses the basic housing needs of the occupants, but also creates a lasting and interactive community serving various housing needs in Lincoln, Nebraska.

The development consists of 18 buildings providing 71 units of affordable housing to a variety of residents. Eight multifarnily buildings provide 30 one-bedroom units, 30 two-bedroom units, and one manager's unit. The additional 10 buildings are constructed as four-bedroom, single family townhomes, utilizing the CROWN (Credits-to-OWN) program offered by the Nebraska Investment Finance Authority (NIFA). All 71 units target low income tenants at 60% or less of the Area Median Income (AMI) with 20 units designated for occupancy by individuals with severe mental illness. Creekside Village includes a club house with meeting and community space for supportive services. Laundry facilities and offices for case management staff and a property manager are also located in the club house.

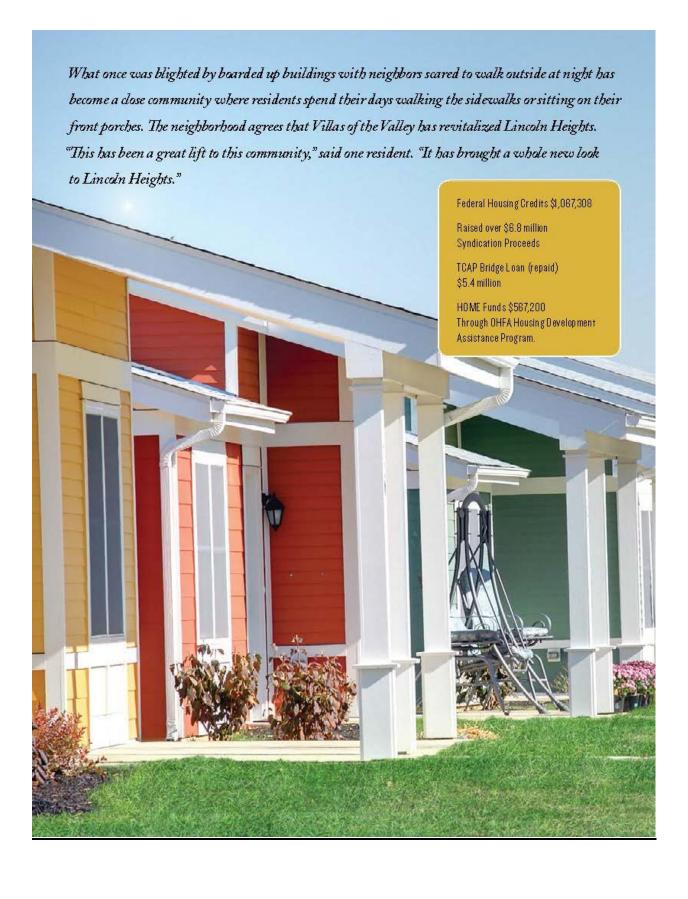
Creekside Village was developed by Hoppe Homes using a variety of funding sources. The \$10.4 million dollar development received Tax Increment Financing (TIF) in the amount of \$780,900 and a \$10,000 grant from the City of Lincoln, Low Income Housing Tax Credits in the amount of \$1,101,555 and \$1,986,233 in Section 1602 Funds from NIFA, a \$200,000 permanent loan from West Gate Bank, energy credits in the amount of \$66,524 and a \$233,981 developer contribution.

To further enhance the project and the surrounding area, the developer coordinated with the City of Lincoln to convert 18 acres of green space into a community park. The park site incorporates walking trails, basketball courts, playground equipment and picnic areas. Maintenance and ownership of the park is retained by the City of Lincoln.

Since Creekside Village was placed in service, it has maintained near 100% occupancy every month with a waiting list for all units. For more information, visit nifa.org

"I've never felt like I deserved this nice a place to live. Thank goodness CenterPointe has helped me change and be able to appreciate and experience a better way of living here at Creekside."





Ohio

Villas of the Valley



Located in historic Lincoln Heights, Ohio, Villas of the Valley features a colorful mix of rental housing units for seniors and families. The affordable housing community sits on the site of the former Valley Homes, a mutual housing corporation constructed in 1941 to provide temporary housing for workers of the Wright Aeronautical Plant. The deteriorating Valley Homes suffered from mold, asbestos and decaying water and sewer lines.

In 2008, the property faced foreclosure and was condemned, leaving more than 100 seniors, many of them life-long residents, on the brink

of homelessness. A group of residents formed an alliance to push for redevel opment of the area. After approaching several developers, Cincinnati-based Model Group agreed to take on the challenge of redeveloping Valley Homes.

Constructed in two phases, Villas of the Valley features 42 two-bedroom, detached villas for seniors with a front porch and back patio, hardwood and ceramic floors, washer-dryer hookups, ceiling fans and attached garage with additional storage. The mixed-income development includes five units affordable to households at or below 35% of the area median gross income (AMGI), 21 units affordable to households at or below 50% of the AMGI and 16 units affordable to households at or below 60% of the AMGI.

Additionally, the community features 35 attached townhouse and flat units for families. Four units are affordable to households at or below 35% of the AMGI, 17 units are available to households at or below 50% of the AMGI, and 14 units support households at or below 60% of the AMGI. The completed development includes a 2,400 square-foot community center, shared exterior recreational space, energy efficient electrical and plumbing systems, and high efficiency furnaces and air conditioners. Green Construction techniques were utilized, universal design standards were incorporated, and 20% of the senior apartments are fully ADA accessible. Cincinnati Area Senior Services (CASS) provides supportive services to the residents. For more information, visit ohiohome.org.

"I thank God for giving us Villas of the Valley and everyone who was connected with it. I get up a tnight and open my door and look out and I just give thanks because it's just so beautiful."



Carriage Works Apartments could also serve as a model of energy efficiency. The apartments are equipped with ENERGY STAR® certified windows, lighting and appliances. With the help of federal Section 1603 Energy Grants, the building also boasts a state-of-the-art geothermal heating, ventilating and air conditioning system. The resulting effect is lowered energy costs for residents, which helps to ensure the continued affordability of the units.

LIHTC \$424.7 million

PennHOMES \$157 million



Pennsylvania

Carriage Works Apartments



The Carriage Works Apartments in the borough of West York, Pennsylvania showcases the potential for innovative adaptive reuse of historic buildings. Opening in September of 2012, Carriage Works Apartments offers 80 units in a mixed income, family friendly rental setting. One-, two- and three-bedroom units offer loft-style living, including open floor plans, high ceilings, oversized windows, hardwood floors and ceramic tile bathrooms. Additional development amenities include multiple common areas, a community room with a warming kitchen for events and activities, laundry facilities, a fitness center, and a playground for children.

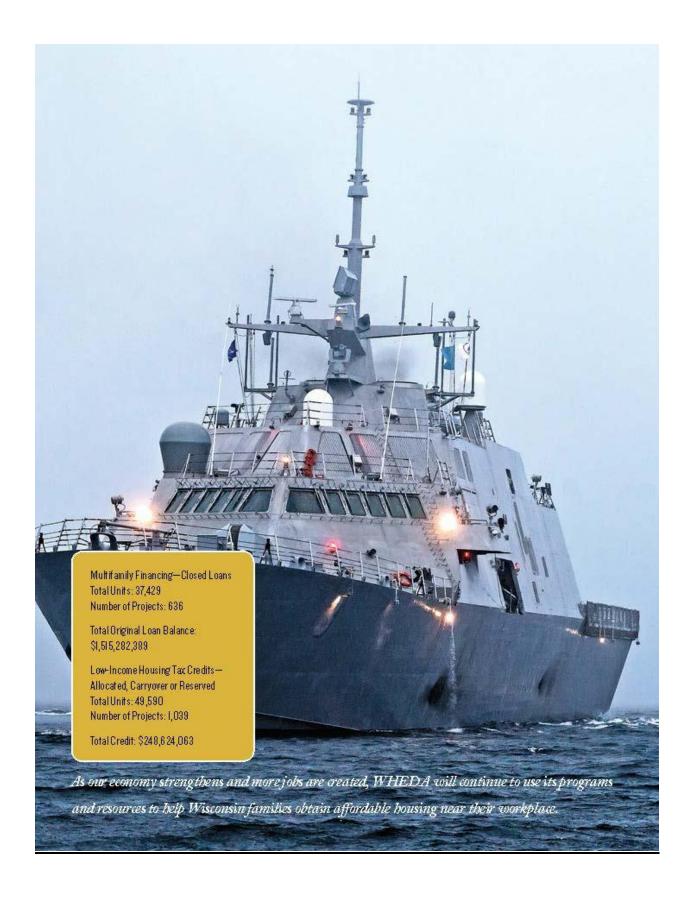
Built in the 1890's, the former Milton D. Martin Carriage Works building had undergone several transformations from its original purpose of manufacturing horse-drawn carriages and carts. The most recent occupant, Keystone Weaving Mills, manufactured textiles at the site until ceasing operations around 2006, leaving the building vacant.

Ingerman Group, a national developer of affordable housing, recognized the building's potential and began the process of putting together an application for the very competitive Low Income Housing Tax Credit (LIHTC) Program. That process included forming partnerships with York County and the York-Adams HealthChoices Management Unit, both of which also committed substantial financial resources to the project. Additionally, the site was included as one of the prominent components of an Elm Street Program known as the Eberton Revitalization Plan, for which York County had also committed significant funding for infrastructure improvements.

Through the partnership with York-Adams HealthChoices, eight of the units have been reserved for rental to people with diagnosed mental illnesses. Residents of those eight units are responsible for a portion of the rent and utilities. For more information, visit PHFA.org.

With its proximity to major highways and the main thoroughfare to York City's downtown business district, the site offers easy access to employment opportunities and amenities including daycare and schools, shopping, parks and recreation facilities, and places of worship.





Wisconsin

The Village on Water: Bringing the Workforce Home



Wisconsin has a long and proud history of manufacturing. In 2011, the U.S. Navy awarded Marinette Marine Corporation (MMC)— an internationally recognized shipbuilder in the city of Marinette, WI— a contract to build up to 10 Littoral Combat Ships. Littoral Combat Ships are fast, agile ships designed to operate in coastal areas that can execute a wide variety of missions.

The Navy contract, if exercised for the construction of all 10 ships will total \$3.6 billion and is expected to create more than 1,000 jobs. With this huge influx of jobs came an unprecedented need

for housing for workers and their families. The Wisconsin Housing and Economic Development Authority (WHEDA) responded to this need by offering a special round of Low Income Housing Tax Credits (LIHTC) to develop quality workforce housing in Marinette.

After a competitive scoring process, NEWCAP, Inc., a locally controlled, private, nonprofit, human services organization in the city of O conto was awarded over \$730,000 in LIHTCs in partnership with Commonwealth Companies to build The Village on Water, a 49-unit, six-building workforce housing complex.

As of November 2013, five of six buildings completed construction and have leased 39 of 41 units. The remaining building is expected to be completed by the end of November. In addition to the LIHTCs, The Village on Water also received a \$5.5 million construction loan from WHEDA.

"Marinette Marine Corporation continues to hire and tries to attract more people to the community," said Louie Lange, president of Commonwealth Companies. "The company's ability to showcase The Village on Water so close to its plant, about 500 feet away, benefits the community. It's a nice amenity to show and recruit potential employees as well as a catalyst that sets a standard for high quality."

MMC's significant Navy contract is a great benefit for Marinette, the state of Wisconsin and the United States. America strengthens its naval fleet. Wisconsin continues its path of job growth. Marinette enjoys a boost to its local economy. For more information, visit wheda.com.

Ideally located about a block from the MMC campus, The Village on Water is a mixture of townhome and cottage-style units, half of which are three-bedroom. The mixed-income development consists of units set aside for households at or below 60% of the area median income as well as seven market rate units.



