

Ending Homelessness Initiatives

For decades the country has looked at adopting different methods and strategies to end homelessness. However, during these trying economic times we continue to see more of our neighbors forced onto the streets. As more individuals experience homelessness it is critical to continue to combat homelessness and develop innovative strategies to assist those most vulnerable in our communities. The Arizona Department of Housing is dedicated to this fight and like most states has been pursuing this goal for many years with minimal results. Yet, in the last couple of years there has been a willingness to cross traditional boundaries and work collaboratively with other agencies and non-profits to finally end homelessness in Arizona. It is through these unique partnerships that the department has adopted new approaches to fighting homelessness.

In 2010 Governor Brewer signed Executive Order 2010-03 creating the Arizona Commission on Homelessness and Housing. ADOH Director Michael Traylor along with Department of Economic Security Director Clarence Carter co-chair this commission which shares resources and effective practices between the two state agencies. The Commission created six action plan initiatives to prioritize issues and develop a business plan:

- Discharge Planning
- Tracking Funding Awards for Homeless Services
- Benefits Cross Training
- Housing Inventory
- Needs Assessment
- Business Plan

The first five action plan initiatives have been completed and the business plan is being developed. In addition to the initiatives the Commission provides leadership, collaboration, and coordination for state wide efforts to end homelessness.

The Valley of the Sun United Way created the Ending Homelessness Advisory Council in a way to partner local community leaders with other activists around the state. The council is made up of state, county, and city representation along with non-profit and for-profit businesses. ADOH Director Traylor proudly serves on the Commission where his knowledge of affordable housing needs in the state has proved to be critical for the Council. Director Traylor traveled with several council members to Salt Lake City where they were able to see firsthand the progress Utah has made in ending

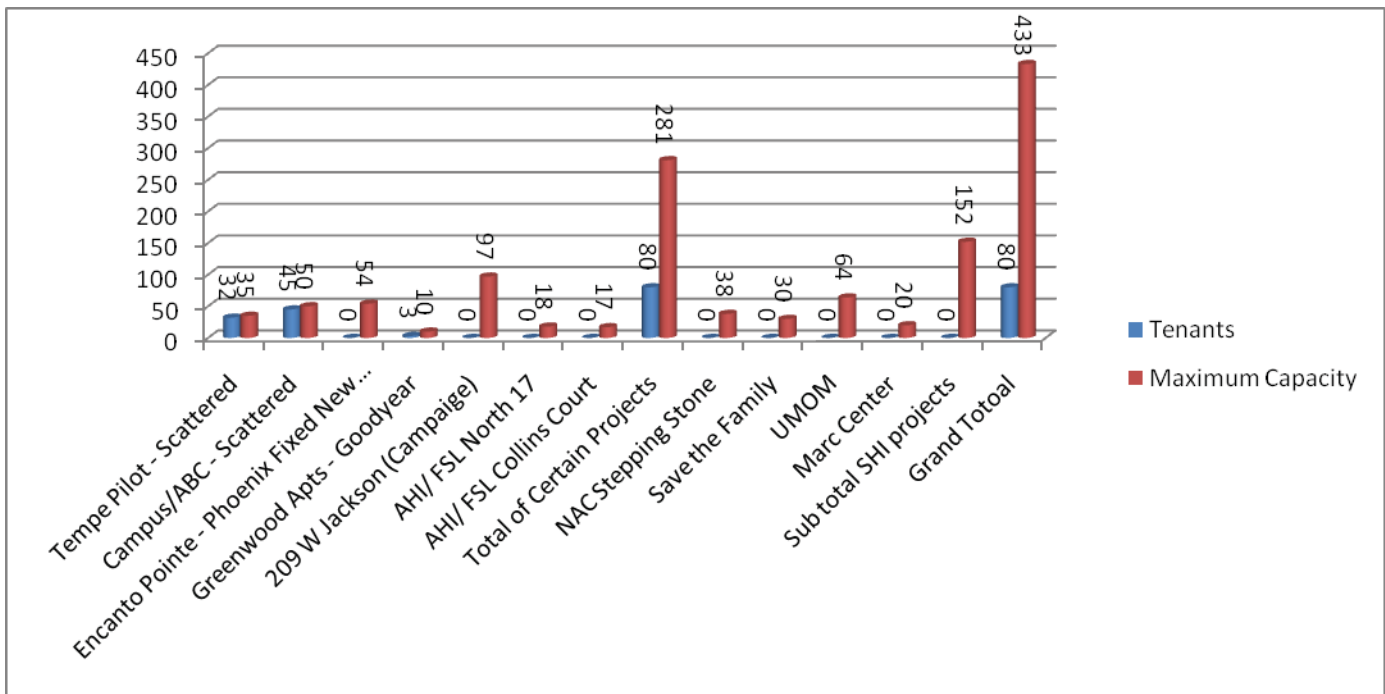
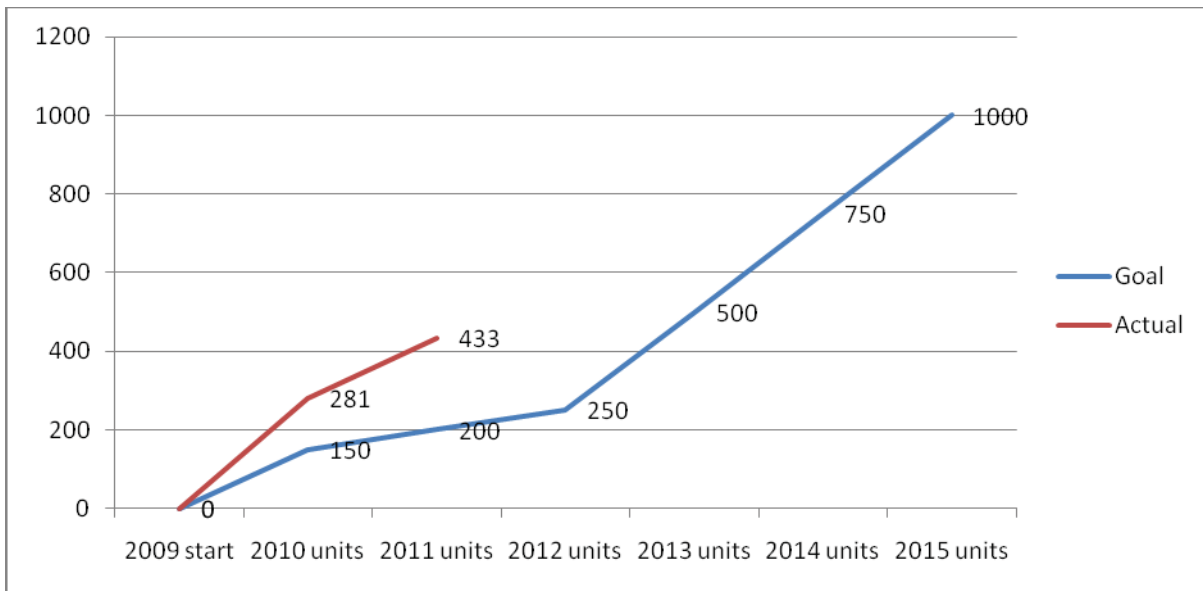
homelessness by adopting the Housing First strategy. After learning from these experiences and successes from Utah, the Council adopted the Housing First strategy and set a goal to build 1,000 permanent supportive housing units by 2015 with an interim goal of 250 by 2012. The group has far surpassed their own goal and as of May 2011, there are currently 483 permanent supportive housing units funded. The success of this group has been extremely beneficial to our Housing First strategy by allowing individuals experiencing homelessness to quickly get off the street and into a safe and stable housing unit.

The department has taken these strategies and continues to work closely with non-profits serving those individuals experiencing homelessness by providing funding and resources. The department continues to assist Arizona homeless shelters with funding and needed resources to keep their doors open and provide necessary services proving critical during the scorching Phoenix summers and the frigid Flagstaff winters.

In 2011, the department co-funded with the Valley of the Sun United Way the Permanent Supportive Housing Institute. The department realized that in their effort to build 1,000 permanent supportive housing units by 2015 that our communities lacked the necessary resources to achieve this goal. The Permanent Supportive Housing Institute is a collaborative effort between the ADOH, VSUW and the Corporation for Supportive Housing to help determine and identify essential resources. Five development teams were selected to participate in the six month training that included design, supportive services, funding, construction, and management. Since May, the teams have collectively committed to building approximately 450 permanent supportive housing units. Many of these teams have already identified land opportunities and are working on a design development to effectively serve the community and those individuals experiencing homelessness.

To this point there has not been a clear cut solution developed to effectively solve homelessness. However, the department is confident that through the use of these creative partnerships, previously tested successful strategies, creative development teams, and with continued support and funding we can better address the issue and take the necessary steps to end homelessness.

Progress to 1,000 Unit Goal



ENDING HOMELESSNESS

INITIATIVE 6
ARIZONA BUSINESS PLAN
TO END HOMELESSNESS

SESSION 1



ACTION STEPS

**REVIEW AND UPDATE 2004
ARIZONA PLAN**

**ESTABLISH ORGANIZATION
STRUCTURE TO ENGAGE
COMMUNITY**





GUIDING PRINCIPLES FOR ACTION STEPS

- ENCOURAGE COLLABORATIONS
- EMPHASIZE SHARED INFORMATION
- COMMUNICATION AT ALL LEVELS
- UTILIZE NATIONAL AND LOCAL BEST PRACTICES TO INFORM PLANNING PROCESS

REVIEW AND UPDATE 2004 ARIZONA PLAN



- ACTION ITEMS



- Identify and prioritize specific, attainable goals with targeted timetables
- Define strategies that will be used to accomplish each goal
- Develop specific objectives with measurable outcomes to accomplish each goal

ESTABLISH LEADERSHIP AND ORGANIZATION STRUCTURE TO ENGAGE LOCAL COMMUNITIES IN PLAN IMPLEMENTATION



● ACTION ITEMS



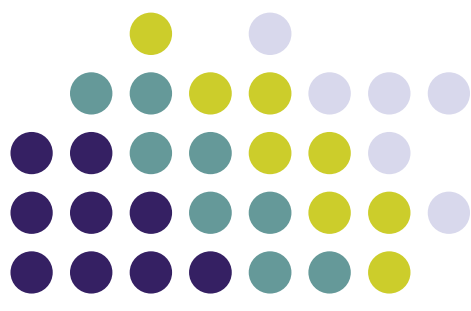
- Determine Commission representation necessary to accomplish goals



- Establish Standing Committees of the Commission to oversee critical activities
- Define sub-structures to effect two-way communication and plan implementation from the state level to the community level

BACKGROUND

FEDERAL, STATE AND
DEPARTMENT OF VETERAN
SERVICES PLANS TO END
HOMELESSNESS



FEDERAL STRATEGIC PLAN TO END HOMELESSNESS



- ***VISION***
 - No one should experience homelessness
 - No one should be without a safe, stable place to call home.



- **GOALS**
- Finish the job of ending chronic homelessness in 5 years
- Prevent and end homelessness among veterans in 5 years
- Prevent and end homelessness for families, youth and children in 10 years
- Set a path to ending all types of homelessness



- ***THEMES***
- Increase Leadership, Collaboration and Civic Engagement
- Increase access to stable and affordable housing
- Increase economic security
- Improve health and stability
- Retool the Homeless Crisis Response System
- **+ 10 OBJECTIVES AND 52 STRATEGIES**

2004 ARIZONA PLAN TO PREVENT AND END HOMELESSNESS



- **VISION**
 - All Arizonans have safe, permanent housing
 - All Arizonans have income
 - All Arizonans have access to support services
- **MISSION**
 - To solve homelessness by providing the housing opportunities and support services needed to keep individuals and families housed and restore Arizonans experiencing homelessness to productive, healthy lives.
- **+11 GUIDING PRINCIPLES**

2011 AZ DEPARTMENT OF VETERAN SERVICES PLAN TO END HOMELESSNESS AMONG VETERANS



GOALS AND STRATEGIES

- End Chronic Homelessness Among Veterans
(Focus years 1-3)
 - Target and prioritize HUD VASH and other permanent supportive housing to chronically homeless veterans using “Housing First” model



GOALS AND STRATEGIES

- Increase Capacity of the Temporary Help System (Focus years 2-4)
 - Increase the scale of existing system and housing stock
 - Increase the efficiency of existing system and housing stock
- Prevent Homelessness Among Veterans (Focus years 3-5)
 - Interconnect and coordinate mainstream and community based systems
 - Increase affordable housing stock
- **+ 16 OBJECTIVES**

ACTION ITEM

IDENTIFY GOALS

Identify and prioritize specific,
attainable goals with targeted
timetables

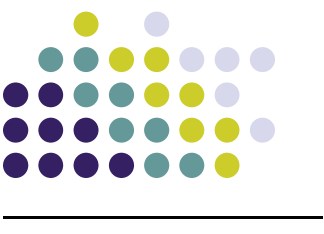




GOALS

- END CHRONIC HOMELESSNESS IN 5 YEARS
- PREVENT AND END VETERAN HOMELESSNESS IN 5 YEARS
- PREVENT AND END HOMELESSNESS FOR FAMILIES, YOUTH AND CHILDREN IN 10 YEARS
- DEVELOP MEASUREMENT STANDARDS, DATA COLLECTION AND ACCURATE REPORTING SYSTEMS TO TRACK PROGRESS TOWARDS GOALS

GOALS



- ENSURE ALL HOMELESS AND AT RISK ARIZONANS HAVE ACCESS TO APPROPRIATE FOOD, BENEFITS, INCOME, TREATMENT AND HOUSING
- ENSURE ALL HOMELESS AND AT RISK ARIZONANS HAVE ACCESS TO AFFORDABLE HOUSING
- MOVE THE CURRENT HOMELESS MANAGEMENT SYSTEM TOWARDS A HOMELESS PREVENTION SYSTEM

BACKGROUND

BEST PRACTICES AND STATISTICS



- ARIZONA HOMELESSNESS – BASED ON PIT

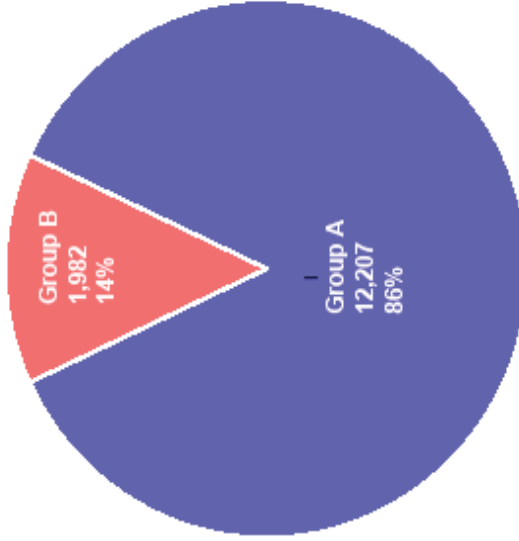


- 2011 estimated homeless 15,148
- 12,573, or 79% sheltered and 3,202, or 21% on the street
- Chronically homeless 1,630, or 10.8%
- Up 282, or 21% from 2005

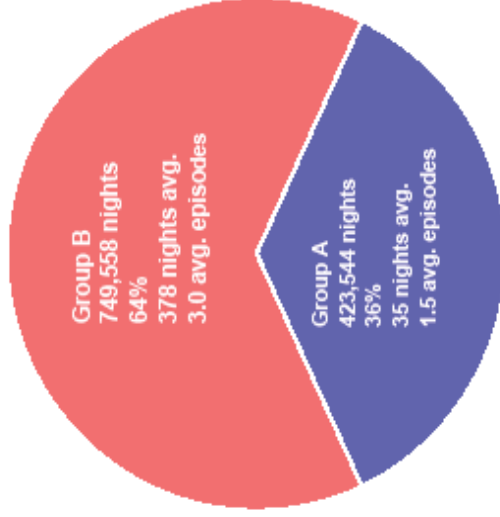
Studies by Dr. Dennis Culhane indicate that approximately 10% of the homeless population is considered chronically homeless, yet they consume 50% of the overall resources

The Road Home Shelter Night Usage

July 1, 2004 to June 30, 2009



**Clients
(14,189 total)**



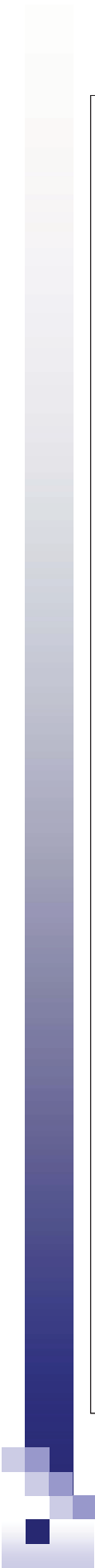
**Shelter Nights
(1,173,102 total)**

Total Time In Shelter	Clients	Shelter Nights	avg.	Episodes:	1 episode	2 episodes	3 + episodes
Group A 6 Months or Less	12,207 (86%)	423,544 (36%)	35	1.5 avg.	8,973 (74%)	1,989 (16%)	1,245 (10%)
Group B More Than 6 Months	1,982 (14%)	749,558 (64%)	378	3.0 avg.	542 (27%)	494 (25%)	946 (48%)
Totals	14,189	1,173,102					

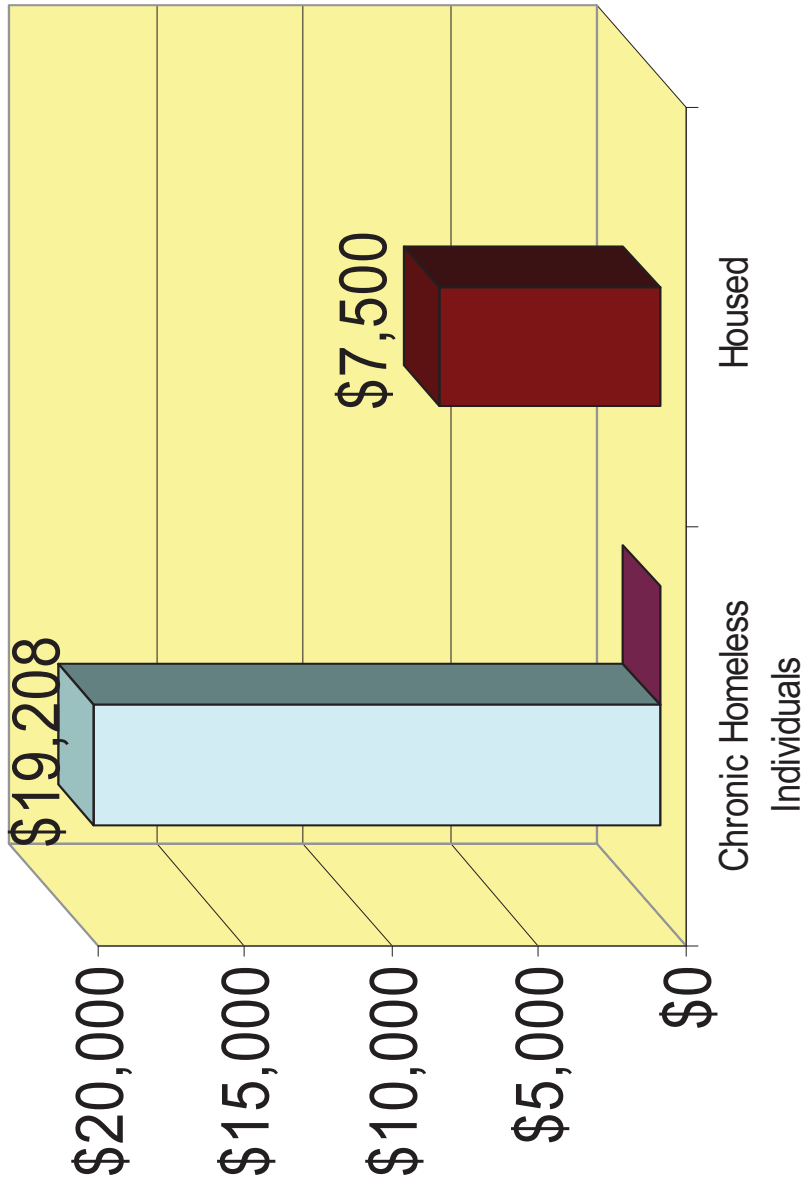
NATIONAL EXAMPLES OF ORGANIZATION BEST PRACTICES



- UTAH RECEIVED OUTSTANDING SERVICE AWARD AT 2011 “NAEH” CONFERENCE
- UTAH HOMELESSNESS – BASED ON PIT
 - 2011 estimated annualized homeless 14,351
 - 12,458 sheltered, or 87%, and 1,893, or 13%, on the street
 - Chronically homeless 601, or 4.2%
 - Down 1,313, or 69% from 2005



State of Utah Homeless Community Cost - On Street vs Housed



- Chronic Homeless Individuals
- Housed



HUD FUNDING TO ADDRESS HOMELESSNESS IN AZ OVER \$77,000,000 + 33,000,000 TO COC'S

AZ-FY11 Allocations

KEY	CNSRTKEY	STA	NAME	CDBG11	HOME11	ESG11	HOPWA11
040018		AZ	AVONDALE CITY	\$461,170	\$0	\$0	\$0
040072		AZ	CHANDLER	\$1,269,874	\$0	\$0	\$0
040144		AZ	FLAGSTAFF	\$559,009	\$0	\$0	\$0
040180		AZ	GILBERT	\$654,792	\$0	\$0	\$0
040186		AZ	GLENDALE	\$2,011,148	\$0	\$97,694	\$0
040270		AZ	MESA	\$3,105,475	\$1,319,015	\$150,839	\$0
040324		AZ	PEORIA CITY	\$633,387	\$0	\$0	\$0
040330		AZ	PHOENIX	\$15,471,395	\$6,198,909	\$749,958	\$1,779,736
040348		AZ	PRESCOTT	\$265,421	\$0	\$0	\$0
040384		AZ	SCOTTSDALE	\$1,053,079	\$0	\$0	\$0
040456		AZ	SURPRISE TOWN	\$342,212	\$0	\$0	\$0
040468		AZ	TEMPE	\$1,463,404	\$0	\$0	\$0
040492	04C040	AZ	TUCSON	\$5,597,524	\$3,912,311	\$271,983	\$453,761
040558		AZ	YUMA	\$846,373	\$0	\$0	\$0
049013	04C039	AZ	MARICOPA COUNTY	\$2,058,953	\$3,761,635	\$99,133	\$0
049019		AZ	PIMA COUNTY	\$2,411,522	\$0	\$116,929	\$0
049999		AZ	ARIZONA STATE PROGRAM	\$11,109,245	\$7,677,842	\$900,623	\$223,148

RESEARCH



- 2009 Seattle Needs Assessment - http://www.seattle.gov/homelessneeds/docs/Homeless_Needs_Assessment_Findings_November_2009.pdf
- United States Interagency Council on Homelessness - http://www.usich.gov/partnerships/state_and_local_governments/
- 100,000 HOMES one year report - http://100khomes.org/sites/default/files/images/100khomes_1yr_report_FINAL.pdf

Ending Hunger and Homelessness

Vision for Homelessness
End homelessness in Maricopa County

2020 Objective
Reduce homelessness in Maricopa County by 75%

2012 Objectives
Complete 250 units of permanent supportive housing for individuals who were formerly chronically homeless as the first phase of implementation of the plan to develop 1,000 units of permanent supportive housing for this population

Support a network of providers to deliver a minimum of 75,000 services annually to individuals experiencing homelessness

Strategies

1
Develop and implement a permanent supportive housing initiative

2
Increase access to shelter, housing and services for those experiencing homelessness

3
Preserve emergency and basic needs services for people at risk of homelessness

4
Develop and strengthen community support to end homelessness